ONE SEARCH

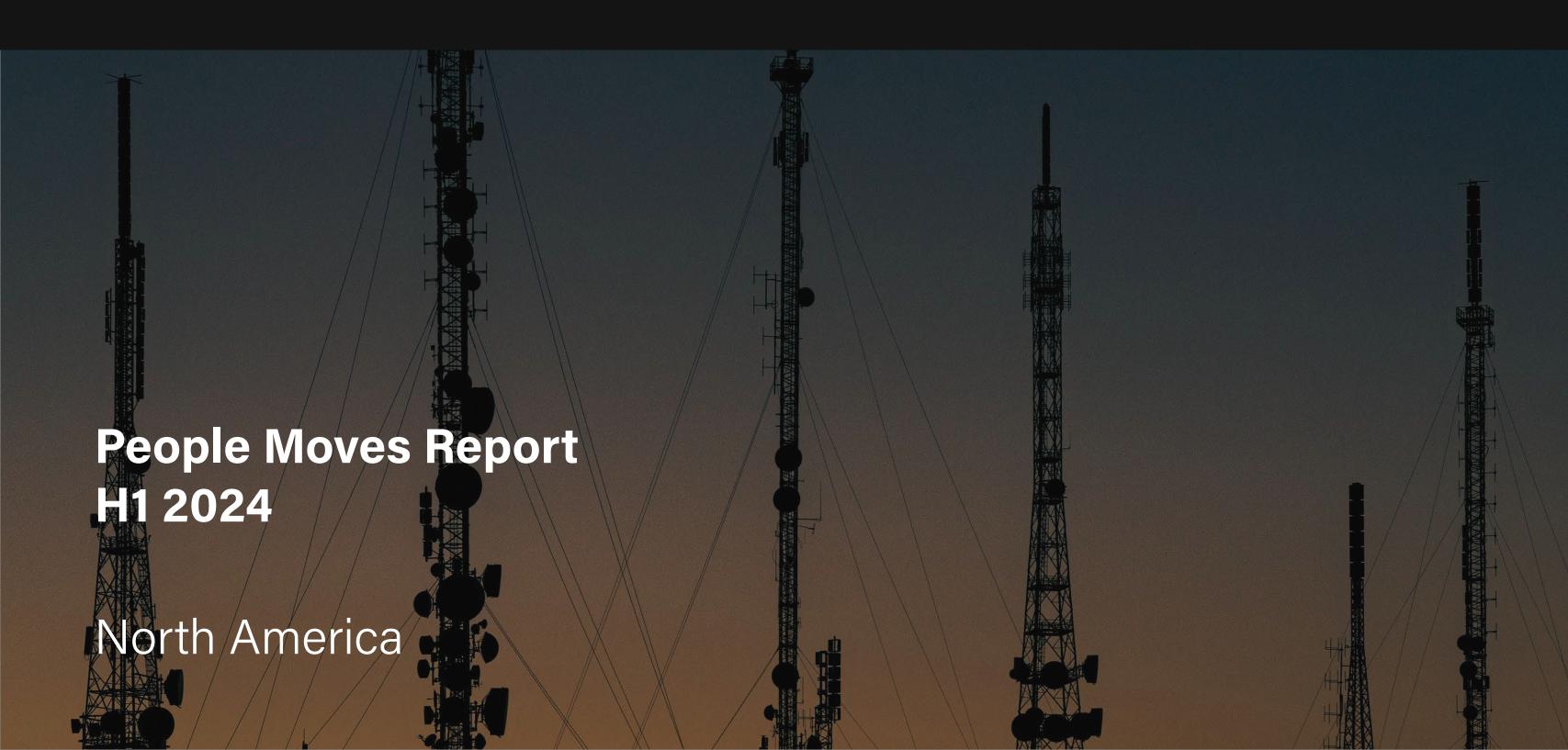
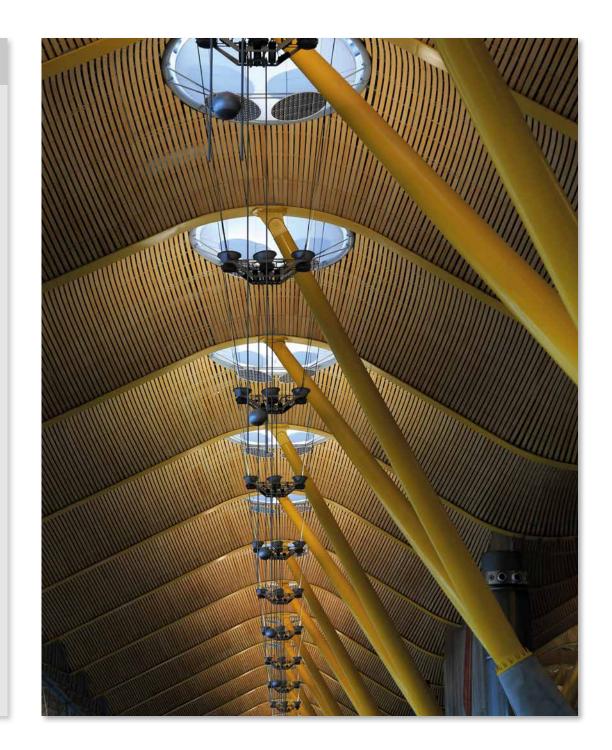


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Introduction

A sense of optimism marks the outlook for private markets infrastructure investing in 2024, a welcome shift from the bleak fundraising environment and slow momentum of 2023. We have seen GPs employ a steady and deliberate hiring approach and candidates taking more time to assess their moves, particularly when it comes to understanding a fund's dry powder and fundraising capabilities. The latest edition of One Search's People Moves Report for North America details career moves made in the first half of 2024 across equity and credit investment, fundraising and investor relations, and legal at all seniorities. As always, our congratulations go out to those individuals who have made a move in H1!

The first thing that comes to mind in the review of the previous six months is the continuation of 2023's theme of consolidation. We kicked off the year with a bang. In January, BlackRock announced its acquisition of Global Infrastructure Partners (GIP) and its \$100Bn AUM, with the transaction expected to conclude in Q3 of this year. The news came as a surprise to many, including within both organizations. This acquisition will substantially enhance BlackRock's infrastructure platform, boosting its AUM from \$50Bn to \$150Bn. Following the announcement, BlackRock's Global Head of Infrastructure and Real Estate departed immediately, and retention packages have been communicated to the GIP team. Still, the plan for integration and who will be impacted is not yet widely known.

General Atlantic also made headlines by acquiring Actis, a sustainable infrastructure investor managing \$12.5Bn in AUM. This acquisition further diversifies General Atlantic's growth equity portfolio, which will now total \$96Bn in AUM. In addition to this, GA's Beyond Net Zero platform recently announced their 24.9% acquisition of SDCL. To date, 2024 has certainly reflected the strong ongoing trend of consolidation in the sector. However, as the pool of available targets shrinks, we anticipate a slowdown in merger and acquisition activity for the remainder of the year.

Digital infrastructure and energy transition continue to draw the majority of new hires in the market. The ongoing push towards AI and digitization continues to dominate the market, requiring extensive data center development. The combined \$6.4Bn investment from Silver Lake and DigitalBridge in Vantage Data Centers earlier this year demonstrates the large capital injection that is already underway. Another deal emphasizing the demand for digital infrastructure is the CoreWeave Term Loan. Led by Blackstone, and with investments from Magenetar, Coatue, Carlyle, CDPQ, DigitalBridge Credit, BlackRock, Eldridge Industries, and Great Elm Capital, this investment provides CoreWeave with a \$7.5 billion debt financing facility. According to an article by IJ Global, the Nvidia-backed CoreWeave plans to use this significant investment to double its data centers from 14 to 28 by the end of 2024. The surge in demand for data centers, driven by exponential growth in data usage, artificial intelligence, and IoT, has placed immense pressure on North America's power grid. This has led to grid shortages and a critical

need for sustainable energy solutions to ensure the continuity and expansion of data center operations. DigitalBridge's CEO, Marc Ganzi, has voiced his concerns about the critical power supply issue, predicting that available power for data centers might be exhausted within the next 18 to 24 months due to limitations in power transmission and distribution infrastructure. Data centers alone are expected to account for 7-10% of total energy demand by 2029. We predict significant capital and talent will continue to be drawn into both sectors to keep up with market demand.

Investing in first-of-a-kind technologies for energy transition infrastructure in North America has also gained significant momentum in 2024. This trend involves pioneering projects that aim to advance clean energy technologies, enhance grid modernization, and reduce carbon emissions. Such investments are crucial for achieving net-zero emissions goals and bolstering energy security. Talent from infrastructure, private/growth equity, and venture backgrounds has each been targeted for new strategies in this space, drawn to the more innovative deal structures and technologies.

The upcoming US election and the potential for a change in administration have raised concerns regarding implications for the renewable energy sector post-IRA. With these uncertainties, some investors are prioritizing futureproofing their investments in the short term rather than deploying further capital, which in turn will slow down the need to hire and scale investment teams. We anticipate two distinct groups emerging: those who accelerate deployment before the election and those opting for a cautious "wait-and-see" approach until next year.

Please enjoy the following report, which compiles a series of commentaries on the market, impactful individual moves, and a list of the public moves made within America's Infrastructure, Energy, and Digital space over H1 2024. Please be in touch with any questions or if you would like to connect with individuals on the One Search team to discuss how we can support your future hiring plans.



Editors



Rebecca Miles
Consultant, Equity & IR



Henry Mockridge Consultant, Credit

ONE SEARCH

Private Equity: Evaluating First of a Kind Investment Talent

The discussion of investment and financing for First of a Kind (FOAK) projects in the climate infrastructure sector is poignant to the One Search team. Despite most of our executive search work today being focused on platform-level investors, the origin of our business is firmly rooted in that of infrastructure development. From public-private-partnership ~20 years ago to renewable energy tax credits and now to FOAKs today, One Search has been privileged to support investors, financiers, and operators that have deployed project capital in different ways to put "shovels in the ground."

As various climate technology companies mature, their ability to garner further investment beyond venture capital and growth equity is heavily tied to their success in commercialization. This has brought forth dynamic market conversations around talent at the different counterparties working on these FOAKs. Across private equity vehicles with the right risk-return appetites, climate technology startups looking for capital markets-oriented CFOs, or de novo capital placement / financing platforms; One Search has several key talent insights from running FOAK-specific searches.

Equity vs. Debt

Depending on how a FOAK project secures capital, they have the potential to blur the line between equity and debt, and even create new blended finance structures. Analytically, the evaluation of most FOAKs reflect that of a project finance-style model but require the ownership traits of a private equity sponsor. This poses a learning curve for candidates making the transition from either side of the capital stack. In any area of novelty, candidate assessment needs to focus on a holistic view of their potential and test them against their areas of least exposure to date.

Early-stage vs. Infrastructure

FOAK investors ultimately need to demonstrate a couple of key characteristics from both the worlds of venture capital and infrastructure funds. FOAK projects themselves may surpass the capital capacity of most VCs, but much of the origination opportunity to position your investment platform on a FOAK project starts with networks and sourced relationships with early-stage companies. To then appropriately evaluate and structure that investment takes a rigorous due diligence process akin to where infrastructure investing has excelled for so long.

As with any growing asset class, the opportunities available will outweigh the hirable plug-and-play talent in the market. We're already seeing this with the current slate of FOAK investors and look forward to seeing this evolve further as more asset managers launch FOAK or FOAK - related investment products.

If you are interested in connecting with the One Search team to discuss hiring strategies for your FOAK investment team build-out or are personally considering a move to a FOAK platform, please don't hesitate to reach out.

Private Equity in the Middle East

Across the GCC region, hiring on the Equity side of things has remained a little sluggish. There have been some hires here and there with the usual SWF suspects, mostly at the junior to mid-levels, but not in the volumes we perhaps saw a year or two ago. As mentioned in our previous report, the region was buoyed after COP28 in Dubai and this also resulted in a new fund manager being launched - Lunate Capital. The firm has seen some initial growth and activity, predominantly across GP Stakes and Fund of Funds - but there has been limited direct investment activity as of yet, and we expect this to perhaps turn towards the end of the year. The momentum behind new and emerging energy technologies continues, and we have recently seen an Actis-Fortescue consortium awarded the rights to develop a large Green H2 project in Oman - expected to involve the construction of ~4.5GW of wind and solar resources to power electrolysers, with the potential to produce up to 200,000 tonnes of Green H2 per year.

We have also been in discussions with several firms, local and international, who are looking to either establish a local presence or continue driving their strategies focused on investments in Emerging Markets or 'the Global South' - another key theme with some meaningful commitments that came out of the COP summit. AP Moller Capital announced the establishment of Verdant Energy, a platform that will focus on renewables projects across South East Asia with a focus on development stage projects in C&I and utility scale solar, wind and energy storage (BESS) projects. In addition, Mubadala announced its first investment in Japanese Renewables, making a cornerstone investment in PAG's APAC renewable energy platform, primarily focused on supplying solar power to corporations across the country. On the whole, the general consensus seems to be that into the latter half of the year and early next, we will see increased activity from a deal perspective and in most cases, that will have a knock-on effect on hiring volume.



Patrick Reyes
Principal, Private Equity

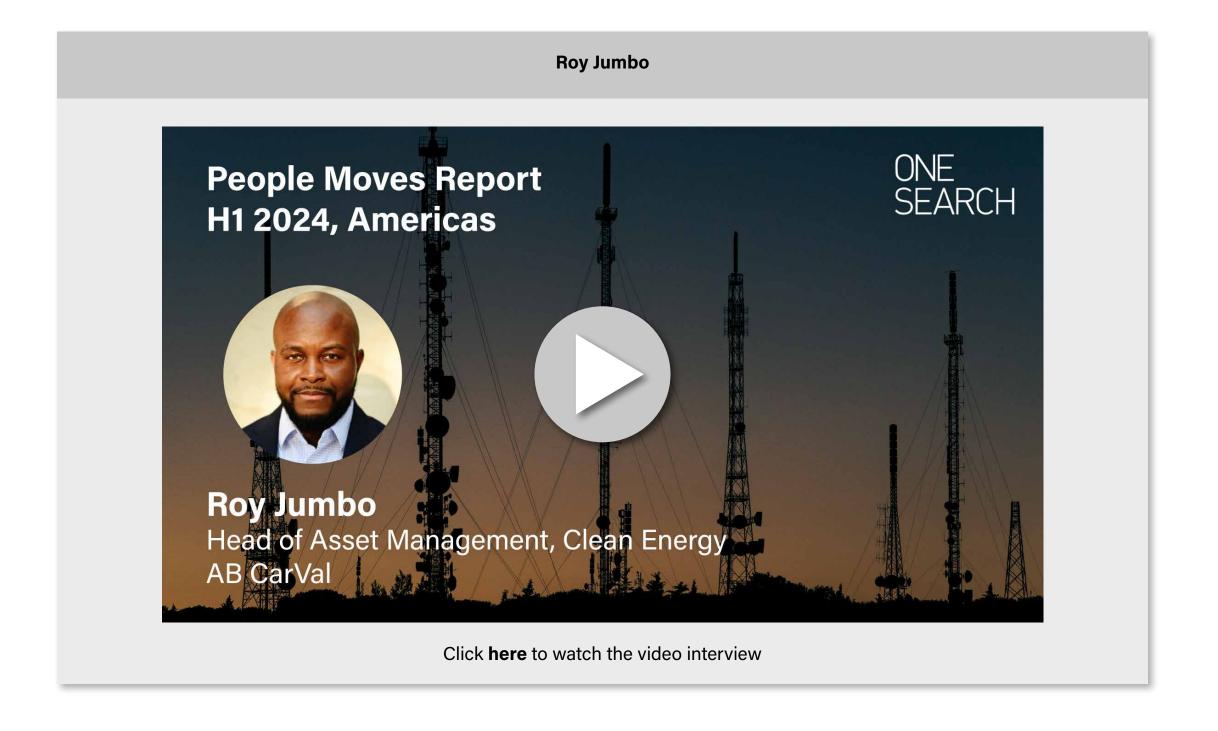
Patrick leads the Private Equity Practice in the Americas. Working with some of the leading private equity and venture capital firms investing in infrastructure and the energy transition, he and his team support executive-level searches for investment and asset management functions.

As our first New York-based employee appointed in 2018, Patrick has played an integral role in developing our presence in the Americas. Over the past six years here, he has built a track record of multi-hire projects that include new fund strategy team builds and North American expansion plans from international investors.

Prior to One Search, Patrick had specialized in the energy and infrastructure finance market where his relationships with venture and growth-stage Investor clients at the time brought out his passion for the innovation and emerging technologies that support and service the industry. In the current era of transition, Patrick has provided talent consultation to dozens of asset managers in the launch of new investment products driving sustainability-related thematic.







Private Equity Senior Moves





| Name | Leaving | Joining | Title | Location |
|---------------------|-------------------------------|---------------------------------|--|----------|
| Kevin Healy | InfraRed Capital Partners | Amber Infrastructure Limited | Managing Director | NY |
| Stephan Feilhauer | S2G Ventures | Antin Infrastructure Partners | Partner | NY |
| Aurin Bhattacharjee | Goldman Sachs | ARB Investments | Managing Partner and Chief Investment Officer | NY |
| Patrick Foye | ASTM North America | Ardian | Operating Partner | NY |
| Stephen Brown | Buck Hill Capital | Arroyo Investors | Managing Director | TX |
| Jeff Johnson | Temasek | B Capital | General Partner | CA |
| James Larsen | Upper Peninsula Power Company | Basalt Infrastructure Partners | Operating Partner | NY |
| Jeff Baudier | CORE Electric Cooperative | Bernhard Capital Partners | Senior Managing Director | LA |
| Jim Blaeser | Omni Logistics | Blackstone | Managing Director, Infrastructure Portfolio Operations | NY |
| Robert de Veer | GCM Grosvenor | Blackstone | Managing Director | NY |
| Alex Behar | eighty2i | Buoyant Ventures | Principal | IL |
| Xavier Castro | AX Water Ventures | Climate Adaptive Infrastructure | Operating Partner | NY |
| Patrick Yip | GEC | Climate Investment | Managing Director, Head of Growth | TX |
| Alain Castro | Marena Capital | DWS Group | Operating Partner | FL |
| Adam Daley | Magnetar Capital | Elda River | Co-Founder and Managing Partner | TX |
| Michael Dean | Magnetar Capital | Elda River | Co-Founder & Partner | IL |

Private Equity Senior Moves





| Name | Leaving | Joining | Title | Location |
|------------------------------|----------------------------|----------------------------------|---|----------|
| Eric Scheyer | Magnetar Capital | Elda River | Co-Founder and Managing Partner | IL |
| Craig Rohr | Magnetar Capital | Elda River | Co-Founder & Partner | IL |
| Michael Wilds | Magnetar Capital | Elda River | Senior Managing Director | МО |
| David Zimmerman | Crescent Midstream | Equitix | Head of Investments, North America | TX |
| Bennett Cohen | Closed Loop Partners | Fortescue Energy Ventures | Director of US Investments | NY |
| Jeannine Sargent | Proterra Inc | G2 Venture Partners | Operating Partner | CA |
| Daniel De Boer | Allianz Capital Partners | Greenbacker | Head of Infrastructure | NY |
| Carl Weatherley-White | Advantage Capital | Greenbacker | Managing Director & Head of Capital Markets | NY |
| Evan Sherman | Blackstone | Greenbacker | Head of Acquisitions | NY |
| Jonathan Stone | Instar Asset Management | Guardian Capital Group | Managing Director, Guardian Smart Infrastructure | ON |
| Eric Maltzer | McKinsey & Company | IFM Investors | Director of Sustainable Investment, North America | NY |
| Claire (de Filippis) Wiggins | Stonelake Capital Partners | IPI Partners | Senior Vice President, Portfolio Management | TX |
| Jody-Ann Bailey-Smith | BlackRock | Kingston Infrastructure Partners | CFO | NY |
| Manasi Desai | Ara Partners | Lime Rock New Energy | Director | TX |
| Anne Valentine Andrews | BlackRock | Manulife Investment Management | Global Head of Private Markets | NY |
| Michael Brand | Cambridge Associates | Mercer | Partner, Global Head of Real Assets | MA |

Private Equity Senior Moves





| Name | Leaving | Joining | Title | Location |
|---------------------------|--------------------------------|----------------------|---|----------|
| Daniel Barbosa | Global Infrastructure Partners | Morgan Stanley | Executive Director | NY |
| Akilah Crichlow | Warburg Pincus | Morrison | Executive Director | NY |
| Taylor Chapman | Cascade Climate | New Climate Ventures | Investment Principal | TX |
| Karine Khatcherian-Pisant | Closed Loop Partners | Power Sustainable | Managing Partner - Co-Head of Decarbonization Private Equity | NY |
| Natalie Deschamps | CPP Investments | Power Sustainable | Principal, Decarbonization Private Equity | ON |
| Martin Aares | Closed Loop Partners | Power Sustainable | Managing Partner - Co-Head of Decarbonization Private Equity | NY |
| Randall Harrigan | Navo Capital | Power Sustainable | Principal | NY |
| Bala Nagarajan | NextEra Energy | S2G Ventures | Managing Director | NY |



Private Equity Mid-level Moves





| Name | Leaving | Joining | Title | Location |
|-----------------------|---------------------------|------------------------------------|--|----------|
| Ida Girma | TCG | B Capital | Principal | CA |
| Jonathan Steele | UBS | Basalt Infrastructure Partners | Vice President | NY |
| Victor Wong | SER Capital Partners | BCI | Principal | ВС |
| David Silverman | UKG | Blackstone | Assistant Vice President | FL |
| Maximiliaan Sabbe | Bain & Company | Breakthrough Energy | Investment Principal | MA |
| Chris Wu | Impact Engine | Builders Vision | Vice President | IL |
| Adam Hahn | J.P. Morgan | CIM Group | Associate Vice President, Infrastructure & Climate Solutions | NY |
| Jerry Wu | BMO Capital Markets | CIM Group | Associate Vice President, Infrastructure | CA |
| Daniel Gerding | HASI | Copenhagen Infrastructure Partners | Vice President | NY |
| Duncan Simmons | Aqxa Research | DigitalBridge | Vice President | СО |
| Margaret Sone | BlackRock | ECP | Vice President | NY |
| Tommy Milburn | Magnetar Capital | Elda River | Vice President, Investments | TX |
| Steven Yang | SER Capital Partners | Energy Impact Partners | Principal | NY |
| Shahriar Shams-Ansari | Brookfield | Energy Impact Partners | Vice President | NY |
| Jenny Gao | U.S. Department of Energy | Energy Impact Partners | Vice President | NY |
| Kevin Jung | Goldman Sachs | Equitix | Investment Manager | TX |



| Name | Leaving | Joining | Title | Location |
|-------------------------|----------------------------------|----------------------------------|------------------------|----------|
| Erin Larson | Neos Partners | GIC | AVP | CA |
| Richard Morse | Elliott Investment Management | Global Infrastructure Partners | Principal | CA |
| Lauren Harvey | BUILD SF | IPI Partners | Development Lead | CA |
| Kamila Kennedy | RealtyMogul | IPI Partners | Vice President | IL |
| Nathan Serota | Google | IPI Partners | Vice President, Energy | NY |
| Logan Craig | Microsoft | IPI Partners | Industrial Developer | CA |
| Benjamin Oleniczak | Vista Equity Partners | IPI Partners | Vice President | IL |
| Ben Carlson | Digital Realty | IPI Partners | Vice President | KC |
| Hady Abou-Jaoude | Hines | IPI Partners | Vice President | CA |
| Alessandro Portela | Modern Energy | Keyframe | Investor | NY |
| Nicholas Welsh | Goldman Sachs | Kingston Infrastructure Partners | Vice President | FL |
| Caie Kelley | SOUNDWaves | Lowercarbon Capital | Principal | CA |
| Mahsa Nami | Sidewalk Infrastructure Partners | Montauk Climate | Principal | NY |
| Juan Sebastian Figueroa | CIM Group | Nuveen, a TIAA Company | Investment Manager | NY |
| Oliver Noble | Axium Infrastructure | Ridgewood Infrastructure | Vice President | NY |
| Lambros Theofanidis | Cypress Creek Renewables | Segue Sustainable Infrastructure | Principal | NY |

Private Equity Mid-level Moves





| Name | Leaving | Joining | Title | Location |
|-----------------|--------------------------------|----------------------------------|----------------|----------|
| Neerav Jashnani | Greenbacker Capital | Segue Sustainable Infrastructure | Principal | NY |
| Lela Jgerenaia | The Carlyle Group | SER Capital Partners | Principal | NY |
| Yasmine Woo | Basalt Infrastructure Partners | Spring Lane Capital | Vice President | MA |
| William MacRae | Forum Equity Partners | TorQuest Partners | Vice President | ON |
| Alicia Chen | EIG | Versus Capital Partners | Director | NY |
| Nare Janvelyan | Simon-Kucher | Voyager Ventures | Investor | CA |







| Name | Leaving | Joining | Title | Location |
|--------------------------|--------------------------------------|-------------------------------|-----------------------------------|----------|
| Lydia Kurtz | J.P. Morgan | Acadia Infrastructure Capital | Investment Associate | NY |
| Jon Linen | Energy Transition Capital Management | Actis | Associate | NY |
| Josh Charap | Nomura Greentech | Aiga Capital Partners | Associate | NY |
| Tyler Russo | CIBC | Aiga Capital Partners | Senior Associate | NY |
| Rhea Castelino | OMERS Private Equity | AIMPERA Capital Partners | Associate | CA |
| Allison Wilson | Boston Consulting Group | Antin Infrastructure Partners | Associate, Performance Improvment | NY |
| Gursimran Dhillon | CIBC | Ardian | Analyst | NY |
| Hein Win Aung | QIC | AustralianSuper | Investment Professional | NY |
| Harshita Mira Venkatesh | Breakthrough Energy Fellows | Avesta Fund | Investment Associate | СО |
| Charles-Olivier Guignard | National Bank of Canada | Axium Infrastructure | Analyst, Investments | QC |
| Mary Allen Cope | EnCap Investments L.P | Bernhard Capital Partners | Associate | TX |
| Michael Remondet | England & Compnay | Bernhard Capital Partners | Associate | LA |
| Joshua Farr | Amedisys | Bernhard Capital Partners | Senior Financial Analyst | LA |
| Preston Galatas | Arroyo Investors | Black Bay Energy Capital | Private Equity Associate | LA |
| Daniel Giron | Bank of America | BlackRock | Investment Associate | NY |
| Hanaa Malik | Arcline Investment Management | Blackstone | Associate | NY |





| Name | Leaving | Joining | Title | Location |
|----------------------------|-----------------------------|------------------------------------|--|----------|
| Keith A. Fernandez Jr. | PwC | Blackstone | Associate | NY |
| Reed Giesinger | First Reserve | Blackstone | Senior Associate | TX |
| Diego Garrison | Boundary Stone Partners | Breakthrough Energy | Senior Associate | DC |
| Nicholas Perez | Guggenheim Partners | Breakthrough Energy Catalyst | Associate | NY |
| Meghan McGill | Harvard University | Breakthrough Energy Ventures | Senior Investment Associate | MA |
| Joshua Prentice | Credit Suisse | Butterfly Equity | Private Equity Investment Professional | CA |
| Sheetal Akole Annam | Morgan Stanley | Climate Adaptive Infrastructure | Senior Associate | CA |
| Utsab Roychowdhury | Moelis & Company | Closed Loop Partners | Private Equity Associate | NY |
| Cecilia Katrine Bergendahl | Core Sustainability Capital | Copenhagen Infrastructure Partners | Analyst | NY |
| Ethan Liu | National Bank Financial | CPP Investments | Associate, Infrastructure | ON |
| Kunwar Singh | CIM Group | DigitalBridge | Senior Associate | NY |
| Jonli Keshavarz | Cartography Cap | DTCP | Investor | СА |
| Grace Kim-E | Magnetar Capital | Elda River | Investment Associate | TX |
| Charles Coyle | Magnetar Capital | Elda River | Associate | IL |
| Zachary Smith | Magnetar Capital | Elda River | Investment Associate | TX |
| Ananya Rajesh | Redpoint Ventures | Energy Impact Partners | Investor | NY |





| Name | Leaving | Joining | Title | Location |
|------------------------|------------------------|-------------------------------|----------------------|----------|
| Noah Sumait | Fifth Wall | Energy Impact Partners | Investor | NY |
| Keval Patel | Accenture | Energy Impact Partners | Associate | GA |
| Grace Penders | Energize Capital | Equal Ventures | Investment Lead | NY |
| Logan Williams | Clenera | Excelsior Energy Capital | Investment Associate | MN |
| Will Guarini | Ardian | Fiera Infrastructure | Associate | NY |
| Lily Cordover | Union Square Advisors | Fifth Wall | Analyst | NY |
| Vasmi Patel | Bank of America | GIC | Associate | NY |
| Kevin Lai | Bank of America | GIC | Associate | NY |
| Srilakshmi Yerramsetti | Roc Global | Goldman Sachs | Analyst | NY |
| Nic Miano | Guggenheim Partners | l Squared Capital | Associate | FL |
| Emelia Bartusiak | Wells Fargo | iCON Infrastructure LLP | Analyst | NY |
| Sophia Prager | HedgeServ | IFM Investors | Associate | NY |
| Sarah Ladouceur | Altus Power Inc. | Igneo Infrastructure Partners | Executive | NY |
| Connor Stone | ConnectGEN | Inyarek Partners | Associate | MA |
| Crawford McCrary | 3E Management | IPI Partners | Associate | TX |
| Ashley Fontanille | Crescent Capital Group | Irradiant Partners | Associate | CA |





| Name | Leaving | Joining | Title | Location |
|--------------------|--------------------------------|--------------------------------|---|----------|
| Manav Tilwani | Truist Securities | J.P. Morgan | Analyst, Renewable Energy Investments | NY |
| Mike Gratzinger | J.P. Morgan | Kimmeridge | Senior Associate | NY |
| Aaron Borchert | Global Infrastructure Partners | KKR | Associate | NY |
| Michael Urbinato | Jefferies | LS Power | Associate | NY |
| Yijia Gao | SMBC | LS Power | Associate | NY |
| Nishant Kumar | Bank of America | LS Power | Associate | NY |
| Luca Formenti | Columbia University | Macquarie | Infrastructure Private Equity / Principal Investments | NY |
| Calvin Connor | John Hancock | Manulife Investment Management | Analyst, Infrastructure and Energy Transition Private Equity Investments | MA |
| Jeremy Feinstein | Deutsche Bank | NOVA Infrastructure | Associate | NY |
| Cameron Su | SMBC | Oaktree Capital Management | Analyst | CA |
| Stefan Mitu | VU Venture Partners | Oaktree Capital Management | Senior Associate | CA |
| Hugh Whitney | Silverpeak | OIC | Associate | NY |
| Kaitlyn Law | PSP Investments | Ontario Teachers' Pension Plan | Investment Associate, Sustainable Investing | ON |
| Kellvea Wang | CIBC Capital Markets | Ontario Teachers' Pension Plan | Investment Analyst, Infrastructure & Natural Resources | ON |
| Matthew Oliver | Agentis Capital | Ontario Teachers' Pension Plan | Investment Analyst, Infrastructure & Natural Resources | ON |
| Autumn Engebretson | 547 Energy | Pennybacker | Associate, Critical Infrastructure | TX |





| Name | Leaving | Joining | Title | Location |
|---------------------------|---------------------------|----------------------------|--|----------|
| Riccardo Cogo | Broccolini | Power Sustainable | Associate | QC |
| Brianna Rivera | Wells Fargo | Powerhouse | Investor | CA |
| Paulomi Rao | Plant A Investors | Powerhouse | Venture Fellow | CA |
| Ryan Cahill | Canaccord Genuity Group | Providence Equity Partners | Associate | MA |
| Jean-Christophe Azzopardi | Axium Infrastructure | PSP Investments | Associate, Canada Growth Fund | QC |
| Cory Miller | Pickering Energy Partners | Quantum Capital Group | Investment Associate | TX |
| Karthik Srinivasan | CIBC | Ridgewood Infrastructure | Associate | NY |
| Maggie Cha | UBS | S2G Ventures | Investment Associate, Food & Agriculture | IL |
| Matthew LaPorta | Moelis & Company | S2G Ventures | Associate, Special Opportunities | CA |
| August O'Hern | Generate | S2G Ventures | Associate, Special Opportunities | CA |
| Henry Hu | HarbourVest Partners | S2G Ventures | Senior Analyst, Oceans | IL |
| Max Fischer | Rothschild & Co | Sandbrook Capital | Associate | NY |
| Diego Rodriguez | BNP Paribas | SB Energy | Associate, M&A Growth | NY |
| Sonya Lui | Bank of America | SER Capital Partners | Associate | NY |
| Sophia Campbell | Oak Hill Advisors | Stonepeak | Associate | NY |
| Noemi Walzebuck | Powerhouse | The Westly Group | Senior Associate | CA |





| Name | Leaving | Joining | Title | Location |
|----------------------|---------------------|-------------------------------|--|----------|
| Alex Boyd | Morgan Stanley | Tiger Infrastructure Partners | Associate | NY |
| Alex Kryvoruka | J.P. Morgan | Ubiquity | Senior Associate, Investments & Strategy | NY |
| Suyash Kumar | RWE | Ullico Inc. | Analyst | IL |
| Elizabeth Fitzgerald | Guggenheim Partners | Warren Equity Partners | Associate | NY |
| Blake Chapman | EY | Warren Equity Partners | Transactions Associate | NY |



Credit: Evolution of Digital Infrastructure in Project Finance

The evolution of digital infrastructure in the financial market over the past decade has been remarkable. With our world becoming increasingly digitized, we've witnessed not just a surge in investments but also a wave of innovative strategies designed to support this transformation. Project Finance Bankers have been quick to recognize the vast potential within the digital infrastructure space and have been agile in adapting their traditional financing structures to better suit the unique needs of project financing across Data Centers, Fiber, 5G Cells, Towers, Satellite Infrastructure, and more. By reimagining and refining their financing models and teams, these institutions are positioning themselves to seize the array opportunities presented by the growth of digital infrastructure in the financial market.

The increasing importance of digital infrastructure stems from several key factors. Firstly, there's been explosive growth in digital data creation and consumption due to trends like social media, e-commerce, IoT devices, and cloud computing. This surge in demand has made it crucial to invest in robust digital infrastructure to keep up with the need for connectivity and computing power. The COVID-19 pandemic has also played a role, accelerating the shift towards digital solutions across industries. Remote work, online education, telemedicine, and e-commerce have all become vital, highlighting the importance of reliable digital infrastructure. Additionally, breakthrough technologies like 5G, artificial intelligence, and edge computing have further emphasized the need to modernize digital infrastructure to fully leverage these innovations.

Over the past 3-4 years, we have seen a noticeable uptick in project finance teams across the United States homing in on digital infrastructure as a key focus area. As of now, there are only a handful of teams who have mastered the craft, while others are still in the building phase of these unique transactions. Here are some trends that have emerged:

- Team Buildouts: Many project finance teams have been expanding their expertise by building dedicated digital infrastructure teams. This involves hiring professionals with specialized knowledge in areas such as data centers, telecommunications networks, and broadband infrastructure.
- Senior Members' Focus: Senior members within project finance teams have increasingly taken on digital infrastructure as a sector focus. Their leadership in this area helps drive strategic direction and ensures that the team is well-positioned to capitalize on opportunities in the digital

infrastructure market.

- Collaboration Across Teams: Collaboration between TMT (Technology, Media, and Telecommunications) Leveraged Finance, Real Estate and Project Finance teams has become more common. This interdisciplinary approach allows teams to leverage their respective expertise and resources to structure and execute digital infrastructure projects more effectively.
- Hiring from Related Backgrounds: Project finance teams are actively
 hiring professionals with backgrounds in Asset-Backed Securities and
 Leveraged Finance within the TMT sectors. These individuals bring
 valuable experience and industry connections that can help drive new
 relationships and expand the team's reach within the digital infrastructure
 market.

Overall, the focus on digital infrastructure within project finance teams highlights the significance of this sector in the broader financial landscape. As digital technologies continue to reshape industries and societies, project finance professionals are positioning themselves to play a pivotal role and capitalize on the opportunities ahead.

Credit in the Middle East

Across the GCC region, there has been continued activity and discussions around hiring within the Credit and Financing space over H1 2024, continuing suit from the end of last year. We continue to engage with Banking groups & Developers around bolstering their current teams as they continue to capitalise on the growing opportunities here. No doubt, the most interesting trend we are witnessing is the increased volume of advanced discussions being held pertaining to specialist, Infrastructure Credit Funds looking to enter the GCC.

Many of these are witnessing a gap in the market where financing optionality is concerned, particularly given the monumental scale of the pipeline of Infrastructure and Energy Transition projects, and the amount of capital required to get everything completed. This is particularly evident in KSA, and as we increasingly see a credit squeeze on local banks, Private Credit Funds are looking to enter the market to provide an additional line of much needed, additional liquidity - looking to operate across the risk spectrum

from Senior to Junior structures. In June, Edmond De Rothschild's BRIDGE platform announced its entry to the KSA market in collaboration with local players Watar Partners and SNB Capital, a first mover in the asset class heresomething we're excited to partner with them on as they build a local presence in Riyadh. With all this activity, we are still seeing continued interest from the international talent community in exploring opportunities in the region - and no doubt we will be seeing more announcements of international players setting up shop as we push into the end of the year and into next.



Benedetta Hudson Consultant, Credit

Bene joined One Search in November 2021 to help continue the development of One Search's Credit Practice in the US. She specializes in Associate & Senior Associate hiring for some of the most prestigious Banks and Credit Funds across the US. Since joining the team, Bene has successfully worked with the likes of Ares, KKR, and various Sustainable Infra-focused Credit funds. Prior to One Search, Bene was worked on IT Recruitment. However, given current events globally, she decided to pivot to a firm and be involved in Renewables and ESG recruitment. The relevance of the sector and learning about new market trends is what Bene finds the most fascinating about working on One Search's Credit team.



Credit Highlighted Move





Brief Overview of ARES

Ares Management Corporation is a leading global alternative investment manager offering clients complementary primary and secondary investment solutions across the credit, private equity, real estate and infrastructure asset classes. We seek to provide flexible capital to support businesses and create value for our stakeholders and within our communities.

By collaborating across our investment groups, we aim to generate consistent and attractive investment returns throughout market cycles. As of March 31, 2024, Ares Management Corporation's global platform had approximately \$428 billion of assets under management with approximately 2,900 employees operating across North America, Europe, Asia Pacific, and the Middle East.

Candidate



William McClendon Vice President, Infrastructure Debt

Why was this firm and opportunity of interest to you?

There is a tremendous demand for new infrastructure driven largely by digitization and the energy transition. Ares Infrastructure Debt Fund is one of the largest infrastructure debt platforms globally. The group combines a broad mandate with flexible capital solutions to capitalize on the growing need for new infrastructure on a global scale.

Please tell us what your role will entail

As a Vice President, my primary responsibilities will include managing and running deal processes as well as originating potential new financings for the fund. The deal teams are also responsible for the ongoing management of existing portfolio investments.

Credit Highlighted Move





Brief Overview of Vantage Infrastructure

Vantage Infrastructure is an independent specialist investment manager focused on building relevant debt and equity solutions within the infrastructure sector to address their global clients' needs. Vantage manage over 80 investments in the energy, environment, transportation, data infrastructure and social infrastructure sectors across Europe, North America and Australia.

Their primary focus is to deliver superior, sustainable riskadjusted returns through the most suitable investment solutions they can offer to their clients. Vantage has approximately \$4.3 billion of assets under management with 27 employees across North America and Europe.

Candidate



Laura Wood Senior Associate

Why was this firm and opportunity of interest to you?

Vantage Infrastructure offered me a chance to enhance my existing skill set on a growing team that is as passionate about infrastructure as I am. I liked that they were excited to have mentor and allow me to grow and learn within the platform.

Why were you attracted to making this move?

I was attracted to the leadership and investment thesis as well as the size of the team at Vantage Infrastructure. I've worked for 3 large corporations in my career and I'm excited to work for a smaller team that will give me more ownership over my work, access to the full execution process, and ability to enhance my skill set.

Credit Senior Moves





| Name | Leaving | Joining | Title | Location |
|--------------------------|-------------------------------|------------------------------------|---|----------|
| Allison Larr | Citi | Barclays | Director | NY |
| Andreas Maerki | SMBC | BBVA | Director | NY |
| Nick Forte | HSBC | CIBC | Executive Director, Head of Infrastructure | NY |
| Scott Easey | Commonwealth Bank | CIBC | Executive Director | NY |
| Edward de Jager | NAB | Commerzbank | Director | NY |
| Eric Chen | The Carlyle Group | Copenhagen Infrastructure Partners | Director | NY |
| Christopher Bell | ING | Credit Agricole | Director | NY |
| Ana Magro | Deutsche Bank | Credit Agricole | Director | NY |
| Horace Zona | Natixis | DigitalBridge | Managing Director | NY |
| Andrea Lubinsky | Credit Agricole | Exus Renewables | Head of Project Finance | NY |
| Jamie Hutson | Distributed Solar Development | GoodFinch | Partner | NY |
| Jesus Enriquez Torresdey | ICBC | ING | Director | NY |
| Nick Barlow | NAB | J.P. Morgan | Head of Infrastructure North America, Global Corporate Bank | NY |
| Omar Valdez | Credit Agricole | J.P. Morgan | Executive Director | NY |
| Genevieve Giamarino | Arevon | LS Power | Senior Vice President | NY |
| Eden Rahman | Credit Agricole | MUFG | Director | NY |

Credit Senior Moves





| Name | Leaving | Joining | Title | Location |
|--------------------|-------------------------|----------------------------|---|----------|
| Lena Doan | HPS Investment Partners | Nuveen, a TIAA company | Managing Director | NY |
| Eliot Javanmardi | HPS Investment Partners | Nuveen, a TIAA company | Managing Director | TX |
| Jeffrey Hostettler | HPS Investment Partners | Nuveen, a TIAA company | Managing Director | NY |
| Mansi Patel | MetLife | Principal Asset Management | Senior Managing Director, Head of Infrastructure Debt | NJ |
| Brian Burchfield | Drexel | SMBC | Executive Director | NY |
| Michael Gray | Barclays | Spearmint Energy | Managing Director | FL |
| Susana Cam | CNB | Zions Bancorporation | Director | CA |



Middle East Highlighted Move







Mehdi SerghiniChief Development & Investment Officer

Brief Overview of Gaia Energy

Founded in 2009, Gaia Energy is a leading independent developer of large-scale renewable energy projects in Africa, with operations spanning 12 countries.

As the first local company to undertake large-scale renewable energy projects in Africa, Gaia Energy adheres to the highest international technical standards. The company boasts a presence in over 12 countries and has an impressive pipeline of 12 GW of renewable energy projects and 20 GW of green hydrogen projects currently under development.

In Morocco, Gaia Energy is actively developing a portfolio exceeding 4,000 MW in wind power projects and 4,000 MW in solar power projects, in addition to green hydrogen production initiatives, distributed across all regions of the kingdom.

Gaia Energy has forged top-tier strategic partnerships for its projects with leading global energy companies, including ENEL, Iberdrola, General Electric, Masdar, Baywa, and Amarenco. The company employs a dedicated team of 40 professionals across four Moroccan cities, all focused on project development.

Gaia Energy in the Spotlight: Morocco: The Powerhouse Propelling Europe's Green Revolution

Background on Mehdi

With over 22 years of extensive experience in the Big 4, including 8 years at Deloitte Francophone Africa, I currently serve as Chief Development & Investment Officer at Gaia Energy where I lead the development of sustainable and innovative energy projects across MENA and Africa.

My responsibilities include originating and executing partnership deals in renewable power, hydrogen, carbon, green data centers, and emerging green industries. In addition to my role at Gaia Energy, I joined Apricum Group in Q2 2024 as Senior Advisor for the MENA region. In this capacity, I harness my expertise to spearhead sustainable and innovative energy solutions, advancing Apricum's projects throughout the MENA region.

Prior to these roles, I served as CEO of Infrastructure & Logistics and Head of the Morocco Office at Ajlan & Bros Holding.

What attracted you to join Gaia Energy and what will your role entail?

Joining Gaia Energy Group was a compelling opportunity due to the company's leading role in driving sustainable and innovative energy initiatives across the MENA and Africa regions. I was particularly attracted by Gaia Energy's commitment to renewable power, hydrogen, and green data centers, as well as its strong emphasis on fostering strategic partnerships and delivering impactful, sustainable solutions. In my role as Chief Development & Investment Officer, I will lead the origination and finalization of deals in these emerging green industries. I am dedicated to cultivating and nurturing relationships with regional entities and stakeholders, ensuring that Gaia Energy not only meets but exceeds its goals in promoting renewable energy and sustainability. My focus will be on delivering value, fostering a culture of excellence, ethics, and inclusivity, and driving groundbreaking projects that contribute positively

to the environment and the economy.

Could you elaborate on the culture within Gaia Energy?

Gaia Energy's culture is deeply rooted in our commitment to sustainability and innovation, aiming not only to meet today's energy needs without compromising the future but also to export renewable power and H2 to Europe at the most competitive rates. Our objective is to ensure that our actions benefit both current and future generations. Gaia Energy advances innovation in renewable energy and green hydrogen, offering clean energy solutions at highly competitive costs. For example, we are actively developing large-scale wind and solar power projects, along with green hydrogen production, with the aim of significantly reducing carbon footprints across the MENA and Africa regions while ensuring a competitive cost (H2 price of 2 Eur/Kg). Our vision is to become a global leader in renewable energy and green hydrogen, accelerating the energy transition to assist nations and communities in achieving their net-zero goals. Our values—Sustainable, Pioneering, Agile, and Inclusive—are integral to our operations. We foster an inclusive work environment that thrives on the diversity of our people and teams. Moreover, we maintain agility to continuously adapt to global energy trends and meet our clients' evolving needs.

What excites you about this next chapter in your career?

What excites me deeply about this next chapter in my career is the prospect of being part of a team that is poised to disrupt the current energy status quo. With our unwavering commitment to placing Net Zero at the forefront of our strategy, the opportunity to contribute to meaningful change is exhilarating. Our ambition to become a formidable player in this industry, one that not only meets but exceeds expectations, resonates with my own drive for excellence. This next phase represents more than just a career move—it's a chance to be at the forefront of a movement

Middle East Highlighted Move



Gaia Energy in the Spotlight:

Morocco: The Powerhouse Propelling Europe's Green Revolution



towards a sustainable future.

The idea of being involved in initiatives that push boundaries, challenge norms, and pave the way for a greener, more equitable world is incredibly motivating. It's not just about personal growth; it's about being part of something bigger than myself and leaving a positive legacy for generations to come.

What are the key opportunities and challenges as you see them over the next 12-24 months?

Over the next 12-24 months, we're presented with a unique set of opportunities and challenges, particularly in our ongoing renewable energy and hydrogen projects. In renewable energies, our focus remains on the final stages of developing 1 GW of wind farms, strategically positioned to cater to the escalating power demands driven by the burgeoning EV industry ecosystem in Morocco. Concurrently, we're actively engaged in exploring partnerships to advance our extensive sub-Saharan portfolio of wind projects, 12 GW in total, aiming to bring them to fruition in the near future.

Our pipeline includes projects in Tunisia, Cote d'Ivoire, Ghana, Nigeria, Kenya, Tanzania and Ethiopia.

On the hydrogen front, recent developments have been promising. With the backing of a major strategic sponsor, we're on the cusp of finalizing a robust pipeline of projects. These encompass a diverse range of initiatives, spanning from e-methanol and e-n to green ammonia and green hydrogen. These ventures not only align with our commitment to sustainability but also position us at the forefront of the burgeoning hydrogen economy, poised to make a significant impact in decarbonizing various sectors.

However, amid these exciting prospects lie challenges. Navigating the complex regulatory and policy landscape, particularly in the evolving realm of renewable energy and hydrogen production, remains paramount. Additionally, ensuring seamless execution and operational efficiency across our projects amidst intensifying competition and economic uncertainties poses a considerable challenge. Nonetheless, with our unwavering dedication, strategic partnerships, and a forward-thinking approach, we're well-equipped to capitalize on these opportunities and surmount the challenges ahead.



Jack AtkinsPrincipal, Middle East

Having been with One Search since 2017, Jack is a Principal leading our Middle Eastern coverage from Abu Dhabi. Tasked with growing One Search's business in the region, he has a predominant focus across the UAE, KSA and Qatar. Prior to this, he spent several years in London as part of the Equity and Portfolio practices, delivering search and talent solutions to leading infrastructure and energy investors across the broad, EMEA region. He now holds a coverage role, providing on the ground connectivity, network, and search solutions across all practice areas including Credit, Investor Relations, Legal and ESG, working collaboratively with our global offices.

Jack has established an international network across a diverse set of financial institutions from funds and banks to developers and corporates, and has spent much of his time consulting with clients around new platform/franchise builds. With increasing focus from clients looking towards the GCC, Jack spends his time between those already established in the region, as well as those looking to enter and establish a physical presence.



Credit Mid-level Moves





| Name | Leaving | Joining | Title | Location |
|-----------------------|---------------------|--------------------|--------------------------|----------|
| Will McClendon | RiverStone | Ares Management | Vice President | NY |
| Kevin Salandanan | RWE | Bank of America | Vice President | IL |
| Christopher Magalhaes | Wollemi Capital | Bank of America | Vice President | NY |
| Yanqi Cui | ICBC | Bank of China | Assistant Vice President | NY |
| Clayton Grageda | Santander | Barclays | Assistant Vice President | NY |
| Clay Macfarlane | Fifth Wall | Blackstone | Principal | NY |
| Andrew Schaaf | HSBC | BNP Paribas | Vice President | NY |
| Anna Kolobkova | ING | CIBC | Director | NY |
| Tyler Hilliard | First Citizens Bank | CIM Group | Assistant Vice President | CA |
| Ian Merizalde | CIBC | CleanCapital | Vice President | NY |
| Romain Tinland | InCharge Energy | Credit Agricole | Vice President | NY |
| Jacquelin D'Angelo | RCS Solutions | DNB | Vice President | NY |
| Pablo Mares | Intesa Sanpaolo | First Bank Florida | Vice President | FL |
| Jun Yan Seow | Sunrun | Generate | Investment Professional | CA |
| Kyle Chamberlain | AES | Generate | Vice President | CA |
| Jason Chander | CohnReznick | Greenprint Capital | Vice President | CA |

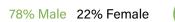
Credit Mid-level Moves





| Name | Leaving | Joining | Title | Location |
|--------------------|------------------|-------------------------|---------------------------------|----------|
| Shuting Zhang | Simpleray | HASI | Manager | DC |
| Eli Birgé | ING | Helaba | Assistant Vice President | NY |
| Parker Montgomery | ICBC | Helaba | Vice President | NY |
| Shaya Greenberger | AB CarVal | Homecoming Capital | Vice Pesident | CA |
| Jeffrey Zhou | Deutsche Bank | HPS Investment Partners | Vice President | NY |
| Daniela Ortiz | CIBC | ING | Vice President | NY |
| Jaiver Jimenez | Helaba | ING | Vice President | NY |
| Jose Tellechea | Mazars | ING | Vice President | NY |
| Bon Koo | MUFG | ING | Vice President | NY |
| Christopher Martin | Enstructure LLC | ING | Vice President | NY |
| Shashank Reddy | ING | Investec | Vice President | NY |
| Sahar Kamali | Skadden | IPI Partners | Vice President, Capital Markets | NY |
| Tibita Kaneene | NY Green Bank | Mizuho | Vice President | NY |
| Maria Vargas | Nord LB | MUFG | Vice President | NY |
| Mazen Abdelmaguid | Societe Generale | Natixis | Vice President | NY |
| Marcelle Syku | NY Green Bank | Nexamp | Manager | NY |

Credit Mid-level Moves





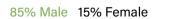
| Name | Leaving | Joining | Title | Location |
|-----------------|-----------------|----------------------------|----------------|----------|
| Josh Peter | Summit Partners | OIC | Vice President | NY |
| Matthew Maye | SMBC | Rabobank | Vice President | NY |
| Joanna Trott | SMBC | Siemens Financial Services | Vice President | NY |
| Sefton Flannery | Orsted | Silicon Valley Bank | Vice President | NY |
| Aly ElSalmi | MUFG | Silicon Valley Bank | Vice President | NY |
| Pedro Aparicio | Goldman Sachs | Venture Global LNG | Senior Manager | NY |





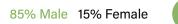


| Name | Leaving | Joining | Title | Location |
|-----------------------|--------------------------|------------------------------------|------------------|----------|
| Stephen Hirschmann | Syncarpha Capital | AB CarVal | Associate | NY |
| Will Veringa | Truist Securities | AB CarVal | Associate | NY |
| Matthieu Bougerol | Credit Agricole | Allianz Global Investors | Analyst | NY |
| Brandon Baldovin | Citi | Apollo Global Management | Associate | NY |
| Kendra Slater | Wells Fargo | Bank of America | Analyst | NC |
| Michael Wilkinson | U.S Department of Energy | Bank of America | Associate | NY |
| Sebastian Penaherrera | ProviCapital Partners | BBVA | Analyst | NY |
| Sarah Pupovac | Mackenzie Investments | BCI | Associate | ON |
| James Diversi | AB CarVal | Blackstone | Senior Associate | NY |
| Salim El Gharbi | Scotiabank | Brookfield Renewable | Senior Analyst | ON |
| Matt Froschauer | BBVA | CIBC | Associate | NY |
| Dom Witkowski | Greenskies | CIBC | Associate | NY |
| Stacy Shen | J.P. Morgan | Copenhagen Infrastructure Partners | Associate | NY |
| Lauren Jarrar | RBC | CPP Investments | Associate | ON |
| Borja Morales | Astris Finance | Credit Agricole | Associate | NY |
| Daniel Yeom | Savion | Credit Agricole | Associate | NY |





| Name | Leaving | Joining | Title | Location |
|-------------------|--------------------------|-------------------------|----------------|----------|
| Louis Fears | BNP Paribas | DC Advisory | Associate | NY |
| Dan Warpecha | Alvarez & Marsal | DWS | Associate | NY |
| Jimmy Rosado | Bank Of America | Energy Impact Partners | Investor | FL |
| Kamil Skrzypek | QIC | Evercore | Asscociate | NY |
| Liam Carroll | TigerGenCo | First Citizens Bank | Associate | NY |
| Sungwoo Park | Orbit Partners | Goldman Sachs | Analyst | NY |
| Trevor Speights | Barings | HASI | Senior Analyst | MD |
| Andrew Florendo | Bank Of America | HPS Investment Partners | Analyst | NY |
| Soumyasri Donty | J.P. Morgan | ING | Associate | NY |
| Neel Sood | DZ Bank | ING | Associate | NY |
| Ricardo Tamez | NAB | ING | Associate | NY |
| Rutger Heijermans | Scotiabank | ING | Associate | NY |
| Peter Messenger | Citi | Investec | Analyst | NY |
| Reme Uduebo | Mizuho | IonicBlue | Associate | NY |
| Jack MacWilliams | Cypress Creek Renewables | Javelin Capital | Analyst | NY |
| Louis Lhermitte | Meridiam | John Laing | Associate | NY |





| Name | Leaving | Joining | Title | Location |
|--------------------|--------------------------|----------------------------|------------------|----------|
| Aren Gallagher | J.P. Morgan | Kimmeridge | Associate | NY |
| Zachary Montebell | NY Green Bank | Masdar Americas | Senior Associate | DC |
| Danielle Johnson | Citi | Mizuho | Associate | NY |
| Ashwin Mathukumar | Citi | Mizuho | Analyst | NY |
| Stephen Magretti | NAB | Nomura | Associate | NY |
| Kelley Fairman | Databank | NY Green Bank | Analyst | NY |
| Peter Li | Mizuho | OCBC | AVP | NY |
| Mitchell Zlotnik | Morgan Stanley | OIC | Senior Associate | TX |
| Jason Chen | Houlihan Lokey | Onyx Renewable Partners | Senior Analyst | NY |
| Haze Ahn | KKR | ORIX Corporation USA | Senior Associate | NY |
| Matthew Pickering | First Citizens Bank | PEI Global Partners | Analyst | NY |
| Nick Mattingly | Arevon Energy Inc. | Power Sustainable | Associate | FL |
| Simon Medina Parra | Bentley | Scotiabank | Analyst | NY |
| Jishnu Bose | Credit Agricole | Siemens Financial Services | Senior Analyst | NY |
| Trent Kurtz | ANZ | SMBC | Associate | NY |
| Enrique Chuidian | Charles River Associates | SMBC | Analyst | NY |





| Name | Leaving | Joining | Title | Location |
|------------------|-------------------------|------------------------|------------------|----------|
| Tyler Henley | ING | Societe Generale | Associate | NY |
| Azam Hussain | Bridge Investment Group | Starwood | Analyst | NY |
| Cyrus Vahabzadeh | Guggenheim Partners | Stonepeak | Associate | NY |
| Nicky Ren | BMO Capital Markets | TD Securities | Associate | NY |
| Laura Wood | ING | Vantage Infrastructure | Senior Associate | NY |



Fundraising Overview

Disastrous – the description that comes to mind when we discuss infrastructure fundraising in 2023.

The last-minute closes of Brookfield Infrastructure Fund V (\$28B) and Brookfield Infrastructure Debt Fund III (\$6B) accounted for more than 30% of all capital raised for the previous year. This serves as a stark reminder of how tough the market has been for everyone.

On the brighter side, the market is slowly thawing in 2024, and this year, aggressive hiring activity by players such as I Squared Capital speaks to their outlook. Over the last few months, they have brought on an army of senior fundraisers globally who will be integrated and ready to capitalize as the market recovers. In Q1 2024, \$27B was raised compared to only \$8B the previous year according to Infrastructure Investor.

As it pertains to LP risk appetite going forward, interest for core and supercore funds continues to dwindle in this high interest rate environment. The queue for redemptions grew for many of the market's largest open-ended funds in what were hopefully late-stage symptoms of the denominator effect. The movement away from lower-yielding equity strategies is conversely resulting in an increased interest in infra debt and credit strategies. Both small emerging and large established GPs are looking to extract a relatively small pool of high-quality and well-networked capital raisers who understand how to market infrastructure debt most effectively.

From a regional perspective, we are witnessing a global shift towards North American targeted strategies, followed by Western Europe. The IRA and other Biden administration policies have sparked substantial commercial interest in the North American region. For the first time, funds in market for European and North American strategies are toe to toe, with Infrastructure Investor reporting active fundraising for European strategies totaling \$73.9B and North America just behind at \$70.2B earlier this year.

Market consolidation continues with General Atlantic's acquisition of Actis, though fewer and fewer acquisition targets remain. As such, the pace of M&A is likely set to decrease for 2024, and the concerns now move to what will happen to the talent on either side of the recent transactions. Will the GIP capital raisers be absorbed into the BlackRock machine, or will the pressure to prove themselves go to those sitting within the comparatively smaller BlackRock infrastructure platform (\$50B+ AUM vs GIPs \$100B+)?

We are observing an openness to hear what is happening in the market from previously passive fundraisers. A lot of this is due to apprehension about the future of their respective newly formed organizations, amongst others who are just coming off a difficult year. Highly sought-after candidates are once again receiving multiple offers. There is hope that the worst is behind us, but in any case, we are poised for a period of transition as the market rebounds and the dust settles.

Should you be looking to raise capital in a new market, up-level your team, or backfill the departure of a fundraiser in your organization, we at One Search would be happy to support you or answer any questions surrounding your hiring decisions.

IR in the Middle East

Across the GCC region, hiring activity within the IR/Fundraising market has remained buoyant, and we have seen the continued approach from International firms in opting to look for a senior representative on the ground to then either build an IR/Fundraising team or Investment team around them, or in some cases, both. In a recent example, we saw Blue Owl Capital enter the market in Abu Dhabi with the hire of Haitham Abdulkarim from BlackRock's Institutional sales function.

The majority of firms are looking for those that can build new relationships in the market as well as expand those they already have, with a real focus on seeking capital from the Private Wealth, Family Office and UHNW channels. It is perhaps also worth noting the shift we are witnessing with some of the SWFs here in region, particularly the PIF in KSA, around the role they are playing and their focus towards deploying more capital domestically. Where the PIF is concerned, perhaps we are now seeing a change in its expectations for increased reciprocity regarding capital deployment & partnership in the Kingdom, from many it has long-served as an LP- so we may well see heightened emphasis on players here looking to court capital from those abroad, especially looking towards the APAC markets.



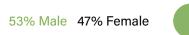
Tommy TopPrincipal, IR & Fundraising

Tommy is a Principal and the Head of the North American Investor Relations Practice. His work covers identifying and placing specialist executives across distribution, product, and project management. Whether helping an emerging GP to launch a first-time fund or growing the infrastructure asset class for a blue-chip multi-strategy manager, he focuses on building world-class fundraising functions for infrastructure and energy transition businesses.

Tommy joined One Search in 2023 and is based in New York, where he has built his network and reputation over the last decade. He has worked at some of the industry's top executive search boutiques across private equity, infrastructure, and investment banking. He began his career in Melbourne, Australia, placing sales and marketing leaders for some of Australia's largest financial institutions before relocating to the US in 2013.



IR Senior Moves





| Name | Leaving | Joining | Title | Location |
|------------------|-----------------------------|-------------------------------|---|----------|
| Emily Melchior | Bansk Group | American Industrial Partners | Partner, Fundraising & Investor Relations | NY |
| Chris McIntyre | Boston Consulting Group | Apollo Global Management | Partner, Global Head Institutional Client Group | NY |
| Mariam Siha | Brookfield Asset Management | Ares Management | Principal | NY |
| Chirag Goyanka | Moonfare | Arjun Infrastructure Partners | Managing Director | NY |
| Reema Mukheja | Oaktree Capital Management | Arrow Global Group | Managing Director, Global Head of Consultant Relations | IL |
| Chloe Choi | Moelis & Company | Aviditi Advisors | Principal | NY |
| Violet Osterberg | Pacific Life | BlackRock | Managing Director, Private Placements | NY |
| Timothy D'Arcy | Hamilton Lane | BlackRock | Managing Director, Institutional Alternative Specialists Team | MA |
| Henry MacLure | BlackRock | Brookfield Asset Management | Senior Vice President | NY |
| Rene Benedetto | Certares Management | The Carlyle Group | Managing Director | TX |
| Vivian Tongalson | Grubb Properties | Cloud Capital | Head of IR and Capital Formation, Americas | NY |
| Nadia Hadi | Fifth Wall | Coatue | Principal, Investor Relations | CA |
| Tom Clarkson | Strattam Capital | Coller Capital | Principal | TX |
| Felipe Mendonça | Glide Capital | Colliers | Managing Director, Operations & Investor Relations | FL |
| Courtney Kozel | Magnetar Capital | Elda River | Senior Managing Director, Investor Relations | IL |
| Christopher Rahe | IFM Investors | Energy Capital Partners | Director | NY |

IR Senior Moves





| Name | Leaving | Joining | Title | Location |
|-----------------------|------------------------------------|----------------------------|---|----------|
| Ashley Sakmar Nahmias | Darien Group | Excelsior Energy Capital | Director of Investor Relations | MA |
| Luke Henderson | BlackRock | Fengate Asset Management | Managing Director, Investor Relations and Capital Formation | CA |
| David Swift | Engine No. 1 | General Atlantic | Managing Director, Capital Solutions | CA |
| Jenna Sykoff-Schwartz | National Resources Defense Council | General Atlantic | Principal, Capital Solutions | NY |
| Chris Kojima | Goldman Sachs | General Atlantic | Global Head of Capital Solutions | NY |
| Ryan Carey | Greenhill & Co | Houlihan Lokey | Managing Director: Co Head North America Distribution | NY |
| Sarah Breiner | Hayfin Capital Management | Hull Street Energy | Managing Director, Investor Relations | NY |
| Brad Ballard | CGM Grovesnor | I Squared Capital | Managing Director | ON |
| Irina Zilbergleyt | ORIX Corporation USA | I Squared Capital | Principal, Private Wealth | ON |
| Michael Glascott | Macquarie Group | I Squared Capital | Managing Director | IL |
| Andrew Killian | DIF Capital Partners | I Squared Capital | Managing Director | NY |
| Ryan Lewis | Wellington Management | l Squared Capital | Managing Director | GA |
| Devinder Sangha | Albourne Partners | I Squared Capital | Managing Director | NY |
| Eric Maskalunas | Cypress Creek Partners | IFM Investors | Director, Business Development, North America | IL |
| Christian Lau | TD | Intermediate Capital Group | Managing Director, Marketing & Client Relations US | NY |
| Lincoln Singleton | Energy Capital Partners | Jefferies | Managing Director | TX |

IR Senior Moves





| Name | Leaving | Joining | Title | Location |
|------------------------|----------------------------|-------------------------------|---|----------|
| Cara Killackey Lee | I Squared Capital | JLL Partners | Managing Director, Head of Investor Relations | NY |
| Melissa Maquilan Radic | Energy Capital Partners | MetLife Investment Management | Managing Director | NY |
| Prachi Lakhani | Goldman Sachs | Oaktree Capital Management | SVP, Consultant Relations | NY |
| Loris Nazarian | Morgan Stanley | Oaktree Capital Management | Managing Director, Real Assets | NY |
| Jeff Sheridan | Greenbacker | Overlay Capital | Managing Partner, Chief Revenue Officer | NC |
| Mariam Haqqie | Merrill Lynch | Partners Group | Client Solutions, U.S. Private Wealth | NY |
| Taylor Carrington | Jupiter Asset Management | Partners Group | SVP, Client Solutions | СО |
| Karynna Ma | Timbercreek Financial | Power Sustainable | Managing Director | ON |
| Lisa Lee | Providence Equity Partners | PSG | Managing Director, Investor Relations | NY |
| Jeffrey Michelson | Houlihan Lokey | UBS | Director, Private Funds Group | NY |
| Tomas Faber | Probitas Partners | UBS | Executive Director, Private Funds Group | NY |

IR Mid-level Moves





| Name | Leaving | Joining | Title | Location |
|-------------------|---------------------------------|-------------------------------------|---|----------|
| Scott Meller | Brookfield Asset Management | Actis | Director | NY |
| Alex Schmiesing | Macquarie Group | Apollo Global Management | Fundraising | IL |
| Megan Wenrich | The Nature Conservancy | Breakthrough Energy | Vice President of Development | US |
| Miles Littlefield | Northern Trust Asset Management | Brookfield Asset Management | Director, Institutional Marketing & Investor Relations | IL |
| Nicole Hui | T. Rowe Price | CIM Group | Vice President, Global Consultant Relations | CA |
| Sonja Weiss | Instar Asset Management | Connor, Clark & Lunn Infrastructure | Vice President, Investor Relations & Business Development | ON |
| Brittanie Gethers | Capstone Partners, LP | Generate Capital | Capital Markets & Investor Coverage | NY |
| Mike Devine Jr. | Macquarie Group | Global Infrastructure Partners | Vice President | NY |
| Amy Tran-Balbin | Blue Owl Capital | Global Infrastructure Partners | Private Wealth and Family Office | NY |
| Kelsey Fisher | J.P. Morgan | Golub Capital | Product Specialist | NY |
| John Hennessey | Chicago Atlantic Group | Greenbacker | Vice President | TX |
| Gabriel Torres | Waud Capital Partners | Grey Rock Investment Partners | Vice President, Investor Relations | TX |
| Kyle Ross | Capital Dynamics | Hamilton Lane | Vice President | PA |
| Victoria Zhu | Brightwood Capital | Mirae Asset Global Investments | Director, Business Development & Investor Relations | NY |
| Isabella Godfrey | Yieldstreet | Oaktree Capital Management | Assistant Vice President, Product Specialist | NY |
| Matthew McTague | Pantheon Ventures | ORIX Corporation USA | Associate Director | NY |

IR Mid-level Moves

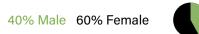




| Name | Leaving | Joining | Title | Location |
|------------------|-------------------------------|---------------------------|------------------------------------|----------|
| Griffin Conner | Moelis & Company | Sextant Capital Solutions | Vice President | NY |
| Smita Dak | Performance Equity Management | Unigestion | Principal | NY |
| Katherine Dowley | L. Catterton | W Capital | Vice President, Investor Relations | NY |



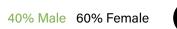
IR Early Moves





| Name | Leaving | Joining | Title | Location |
|--------------------|------------------------------|---------------------------|--------------------------------------|----------|
| Marchella Alonzeau | Bridge Investment Group | Apollo | Analyst | NY |
| Dylan Strode | Houlihan Lokey | Apollo | Analyst | NY |
| Astrid Molke | Elixirr | Ara Partners | Decarbonization Analyst | MA |
| Jackie Brewster | Summit Partners | Arclight | Associate, Investor Relations | MA |
| Gabriel Gomez | Interlink Capital Strategies | Blackstone | Investor Relations Analyst | FL |
| Kyle Grzybowski | Beneficient | Capital Dynamics | Senior Associate | FL |
| Sharon Jiang | Credit Suisse | Champlain Advisors | Associate | NY |
| Ashley Jia | J.P. Morgan | DigitalBridge | Senior Analyst | NY |
| Alec Abaunza | Sera Global | DigitalBridge | Senior Associate | NY |
| Jack Corwen | Chubb | Fortress Investment Group | Analyst, Capital Formation | NY |
| Megan Smith | The Carlyle Group | General Atlantic | Senior Associate, Investor Relations | NY |
| Hannah Waxman | Scalar | I Squared Capital | Analyst, Investor Relations | FL |
| Murphy McGorry | FIRSTavenue | I Squared Capital | Investor Relations | FL |
| Chris DuPont | ICONIQ Capital | IFM Investors | Analyst, Investor Relations | NY |
| Alaina Chen | LLR Partners | IFM Investors | Analyst, Business Development | NY |
| Jake Emanuel | Goldman Sachs | LS Power | Associate, Investor Relations | NY |

IR Early Moves





| Name | Leaving | Joining | Title | Location |
|-----------------|------------------|-------------------|--------------------------------------|----------|
| Jamie Leyden | Aviditi Advisors | Moelis & Company | Associate | NY |
| Anna Tamshinsky | KPMG US | Stonepeak | Senior Associate, Investor Relations | NY |
| Noah Maercklein | Bank of America | Stonepeak | Associate, Investor Relations | NY |
| Jimena Rodben | PIMCO | Tallvine Partners | Associate | FL |



One Search: the Recruitment Market for Lawyers

The hiring landscape for attorneys in the energy, renewables and infrastructure sectors in North America is experiencing significant growth, driven by increasing investment, evolving regulatory frameworks, and a strong push towards sustainability and modernization.

We have identified five key factors driving the legal market in North America:

- Energy Transition and Renewable Energy Boom North America is witnessing a substantial shift towards renewable energy, driven by federal and state policies aimed at reducing carbon emissions. The U.S. Inflation Reduction Act and Canada's climate action plans are key drivers. This has led to increased demand for legal expertise in project finance, regulatory compliance, and environmental law related to wind, solar, hydro, and emerging technologies like hydrogen and carbon capture. There was notable team growth at Infrastructure Ontario with six new legal hires, Next Era with six and Hitachi Energy with three. As well as notable hires from private markets-backed companies, Exus North America (Partners Group) and Invenergy (Blackstone, CDPQ)
- Mergers and Acquisitions (M&A) The renewables and infrastructure sectors are experiencing a rise in M&A activity, driven by consolidation and investment by private equity and institutional investors. Energy and Infrastructure investors are bolstering their legal teams with both transactional and fund formation attorneys, notable legal team growth from CDPQ (MTL), Execelsior Energy Capital (Minnesota), Accelerate Investment Partners (Texas) and Elda River (Chicago)
- Technological Innovation The integration of new technologies in the renewables and infrastructure sectors, such as smart grids, energy storage solutions, and digital infrastructure, is transforming the market. Attorneys with expertise in commercial contracts, intellectual property, data protection, and cybersecurity are highly sought after. As new technologies in the space continue to evolve attorneys from traditional tech and SAAS businesses are finding a new space to use their expertise. Notable examples of this transition seen from Arkon Energy who hired from Argo Blockchain, NRG Energy hired from AT&T and Ava Community Energy from Salesforce.
- Infrastructure Investment and Modernization The U.S. Infrastructure Investment and Jobs Act and similar initiatives in Canada are catalysing significant investment in modernizing transportation networks, utilities, and broadband infrastructure. This creates a high demand for attorneys with experience in public-private partnerships (PPPs), construction law,

and project finance.

 Complex Regulatory Environment - Navigating the regulatory landscape in North America is increasingly complex, with diverse federal, state, and local regulations. Attorneys with specialized knowledge in environmental regulations, energy tariffs, safety standards, and permitting processes are in high demand to ensure compliance and facilitate project approvals.

United States

The U.S. sees high demand for legal expertise in renewable energy law, regulatory compliance, and project finance, driven by federal initiatives and state-level renewable portfolio standards (RPS). Key states like California, Texas, and New York are hotspots for renewable energy projects and infrastructure development.

The impact of Federal Policies such as the Inflation Reduction Act has significantly boosted investments in renewable energy and infrastructure projects across the U.S. It provides incentives for clean energy development, which in turn drives demand for legal expertise in tax law, regulatory compliance, and project finance.

Canada

Canada's commitment to reducing greenhouse gas emissions and its focus on renewable energy projects is apparent, especially in provinces like Ontario, Alberta, and British Columbia.

Canada's federal and provincial climate action plans aim to reduce carbon emissions and promote renewable energy. These policies create a need for legal professionals who can navigate the regulatory landscape, secure project approvals, and ensure compliance with environmental standards.

How to hire in the current market

As North America continues to advance its energy transition and infrastructure modernization goals, the need for attorneys across a wide range of skill sets will continue to be in demand.

As the cost of external legal advice continues to rise, alongside an everchanging legal landscape within the energy and infrastructure markets, hiring an in-house attorney has never been more critical.

From a cost management perspective, an in-house attorney can reduce legal expenses. While the initial investment might appear substantial, the cost efficiency becomes evident as routine legal matters are handled internally, minimizing the reliance on external law firms.

internally, minimizing the reliance on external law firms.

Furthermore, an in-house attorney integrates deeply within your company. Such familiarity enables them to provide legal advice that is not only compliant with legal standards but also aligned with your goals and values.

Specifically within Energy and Infrastructure, in-house attorneys have and/or develop specialized expertise within the industry. This specialized knowledge ensures that their legal advice is highly relevant and tailored to the specific regulatory and operational landscape within the sector.

In summary, hiring an in-house attorney is not merely a cost-saving measure but a strategic investment. They provide immediate, and deeply integrated legal support, helping to navigate legal complexities and contribute to the company's overall success.

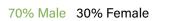
Both in private practice and in-house, the demand for attorneys with expertise in energy, renewables, and infrastructure remains highly competitive. With first year associate salaries in NYC surpassing \$225,000, there is significant pressure for in-house salaries to remain competitive, a rise we are seeing across the US. Seeking candidates from adjacent sectors (FinTech, SAAS, Retail), particularly at the portfolio level, is a strategic approach to hiring. The expectation for funds is that senior level hires be given carry. A recent market survey concluded that 60% of in-house attorneys in a fund have been awarded carry.



Andrea Hutchinson Principal, Legal

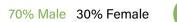
Andrea has over 10 years of legal and recruitment experience and leads our legal practice globally. Prior to joining One Search Andrea built the in-house legal function of a boutique search firm.

Andrea specialises in placing lawyers in private equity, venture capital, debt and credit funds and a range of portfolio business across the UK, Europe, Middle East and the United States. She regularly speaks at legal conferences on the challenges and complexities of building an in-house legal function and is a trusted advisor to General Counsels globally on the topic.



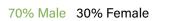


| Name | Leaving | Joining | Title | Location |
|------------------------|--------------------------------------|---|---|----------|
| Daniel T. Judge | Ecoplexus Inc. | 174 Power Global | General Counsel | CA |
| Kirk Johnson | Siemens Gamesa Renewable Energy, Inc | American Energy Storage Innovations, Inc. | General Counsel | MA |
| Collier McKenzie | Butler Snow LLP | Amwaste | General Counsel | GA |
| Davis Zapffe | Argo Blockchain | Arkon Energy | General Counsel | TX |
| Victoria Chenault | REA Investments, LLC | Balanced Rock Power | General Counsel | СО |
| Daniel Patalano | Engie Energy | BASF Environmental Catalyst Metal Solutions | Chief Legal Counsel | NY |
| Chris Humber | Vitesse Energy, Inc | Bison Oil & Gas IV, LLC | Executive Vice President, General Counsel | СО |
| Scott Stephens | Tall City Exploration LLC | Blue Arrow Operating | General Counsel | TX |
| Nick Snow | Cupertino Electric, Inc. | Building Material Distributors, Inc. | General Counsel | СО |
| Mark Funaki | Jafra Cosmetics International, Inc. | Capstone Green Energy | General Counsel | CA |
| Jenny Lee | Strong Arm Technologies | CelLink Corporation · | General Counsel | CA |
| Lynn Baldus | Fredrikson & Byron | Cemstone | General Counsel | MN |
| Jason Stokes | Compute North | Cibus | Chief Legal Officer | MN |
| Charlotte P. Scaglione | DEPCOM Power, Inc | Clune Construction Company | VP, Counsel | AZ |
| Paul Walker | Workers Compensation | Coevo Energy | General Counsel | NY |
| Jason Trippe | Fisker Inc | Cornerstone | General Counsel | AL |



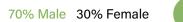


| Name | Leaving | Joining | Title | Location |
|------------------|--------------------------------|--------------------------------|---------------------------------|----------|
| Gabrielle Paris | RenoRum | Deep Sky | Director of Legal | QC |
| Christie Hicks | Environmental Defense Fund | Earthjustice | Managing Attorney, Clean Energy | IL |
| Timothy Nolan | Kirkland & Ellis | Elda River | General Counsel | IL |
| Ben Carrier | Verra | Energy Solutions | General Counsel | OR |
| Jennifer Johnson | SCM Operations LLC | Enstor | General Counsel | TX |
| Brian Scaccia | SunPower Corporation | esVolta, LP | Deputy General Counsel | CA |
| Nicole Scott | Qcells USA Corp | Excelsior Energy Capital | General Counsel | CA |
| Edith Webster | Hogan Lovells | Exus North America | General Counsel | NY |
| David Wilson | GCP Applied Technologies, Inc | FARO Technologies | General Counsel | GA |
| Katherine Worden | RWE Clean Energy | Goshe Energy Storage | General Counsel | СО |
| Katie Monroe | Ramaco Resources | Greylock Energy | Director of Land Administration | WA |
| Scott Smith | Mears Group | InfraSource | General Counsel | TX |
| Peter Robinson | Suncor | Juwi Inc. | General Counsel | СО |
| Anthony Sullivan | Petroleum Wholesale | Killiam Oil Company | General Counsel | TX |
| Dawn Boland | Toshiba America Energy Systems | Kohler Energy | Chief Legal Officer | WI |
| Michael Healey | Schneider Electric | LG Energy Solution Vertech Inc | General Counsel | MA |





| Name | Leaving | Joining | Title | Location |
|------------------|---------------------------------------|----------------------------------|---------------------------------------|----------|
| Richard Lee | Trimble Inc. | MacLean Power Systems | Chief Legal Officer | СО |
| Jose Valera | Huggins Reddien | March Industries/Yotta Energy | General Counsel | TX |
| Tom Caruso | Nixon Peabody | Mirabito Energy Products | General Counsel | NY |
| Michael Klerer | AECOM | Mott MacDonald | General Counsel | NY |
| Jason Parkin | Uber | Moxion Power | Head of Legal & Corporate Secretary | CA |
| Ali Qaisar | KIK Consumer Products | Nexus Energy Inc | General Counsel | ON |
| Anthony Traymore | Traymore Murphy Legal | NFW | General Counsel | NY |
| Sujay Parikh | BRIGHTMARK | Nightpeak Energy | General Counsel | CA |
| Remi Tremblay | Noventa Energy Power | Northland Power Inc | Head of Corporate Legal | ON |
| Isaac Dolgovskij | AT&T | NRG Energy | Assistant General Counsel | GA |
| Na Fan | Cadillac Fairview | OTPP | Director & Legal Counsel, Investments | ON |
| Julia Dmitrijeva | Stikeman Elliott | OTPP | Director & Legal Counsel, Investments | ON |
| Josh Neely | Encana Corporation | Ovintiv | Associate General Counsel | СО |
| Brad Jacob | Mitsubishi Power Americas · Full-time | Prevalon | Vice President and General Counsel | FL |
| Amber Rees | San Diego Gas & Electric | Primoris Services Corporation | Assistant General Counsel | CA |
| Joe Miller | Big Ass Fans | R. J. Corman Railroad Group, LLC | General Counsel | KY |



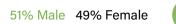


| Name | Leaving | Joining | Title | Location |
|---------------------|------------------------------------|---------------------------------------|---|----------|
| Hugo Dubovoy | Kimberly-Clark | Regal Rexnord | General Counsel | IL |
| Andrew Miller | OhmConnect | Renew Home | Associate General Counsel | CA |
| Marjan Mashhadi | General Assembly | Rewiring America | General Counsel | CA |
| Lloyd Chee | Amazon | Rivian | Associate General Counsel | WA |
| Shaun Bean | NIO | SBM Management Services, LP | General Counsel | CA |
| Andy Reid | SoCalGas | Sempra | Assistant General Counsel | CA |
| Julie Mayo | Baker Botts | Sempra Infrastructure | Chief Legal Officer | TX |
| Joshua Ewing Sutton | Bison Fuels | Solugen | Head of Legal | TX |
| Whit Cox | Arkansas Public Service Commission | Southern Renewable Energy Association | Regulatory Director | AK |
| Alyssa Allen | Vinson & Elkins | Swift Current Energy | Director of Legal | TX |
| Adam Gianola | Kilpatrick Townsend & Stockton LLP | Ten-Nine Technologies | Head of Legal | СО |
| Darian Ghorbi | Vestas | Third Pillar Solar | General Counsel | NY |
| Allison Cannella | Kayne Anderson | Vertical Bridge | Senior Vice President & General Counsel | FL |
| Stephen Andrade | Flexport | Xcel Energy | Principal Attorney | СО |
| Rebecca Sherman | Stites & Harbison, PLLC | Yondr Group | Head of Legal Americas | KY |



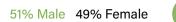


| Name | Leaving | Joining | Title | Location |
|----------------------|---------------------------|----------------------------------|--|----------|
| Andry Olivier Zinsou | esVolta, LP | 174 Power Global | Senior Corporate Counsel | CA |
| Gregory Heinen | Foley & Lardner LLP | A.O.SMith Corporation | Assistsant General Counsel | WI |
| Srikaran Mahavadi | Akin Grump | Accelerate InvestMent Partners | Corporate Counsel | TX |
| Alisa Cott | EastMan | AESC US | Corporate Counsel | TN |
| Andrew Bankert | LexisNexis Risk Solutions | AGC Group | Associate General Counsel | GA |
| Amelia Fong | McCarthy Tetrault | Alcoa | Legal Counsel | QC |
| Julie Padilla | Fryberger Law Firm | ALLETE | Chief Legal Officer | MN |
| Modupe AdaMolekun | alliantgroup | alliantgroup | Associate Attorney | TX |
| Scott Siekawitch | Amazon | Amazon Web Services | Corporate Counsel - Digital Infrastructure | WV |
| Kate Taylor | Ecoplexus Inc. | Arevon Energy, Inc | Development Counsel | FL |
| Octavious Buiey | Cozen O'Connor | Artera Services | Corporate Counsel | GA |
| John Perkins | Salesforce | Ava Community Energy | Legal Director | CA |
| Ryan Ouyang | AECOM | Balfour Beatty US | Vice President, Associate General Counsel | CA |
| Maggie Olsen | Beatty & Wozniak | Basin Electric Power Cooperative | Counsel | ND |
| Nazish Ansari | Strata Clean Energy | BayWa r.e. Americas | Assistant General Counsel | FL |
| Maxime Doyle | Bennett Jones | BCI | Counsel | ВС |



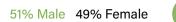


| Name | Leaving | Joining | Title | Location |
|---------------------|--|--|--|----------|
| Ben Einhouse | SunPower Corporation | Brightcore Energy | Associate Counsel | NY |
| Collin Chandler | California Farm Bureau Federation | California Department of Water Resources | Attorney | CA |
| Jeannie Lee | California Air Resources Board · | California EnvironMental Protection Agency | Assistant General Counsel | CA |
| Colleen Milne | Gowling WLG | Canada Infrastructure | Legal Counsel | ON |
| Anais Vidal Fonlupt | Otera Capital | CDPQ | Senior Legal Counsel | QC |
| Sara Blair | Calfee, Halter & Griswold | Cenovus Energy | Legal Counsel | ОН |
| Sarah Magee | Torys | Cenovus Energy | Senior Legal Counsel | АВ |
| Chloe Schmergel | Vinson Elkin | CenterPoint Energy | Senior Legal Counsel | TX |
| Gabrielle Jackson | Morning Consult | CenterPoint Energy | CoMMercial Energy | TX |
| Christopher Jackson | BeiGene | CenterPoint Energy | Senior Technology Transactions Counsel | TX |
| Nick Gonzalez | Wheels, Inc. | CEVA Logistics | Senior Legal Counsel | GA |
| Colin McGee | Grainger | CF Industries | Assistant General Counsel | IL |
| Kirsten T. Sachs | JFrog · | ChargePoint | Senior Legal Counsel | CA |
| Cameron Field | Michael Best & Friedrich LLP | CHS Inc. | Senior Counsel | TX |
| Elizabeth Wheeler | Public Service Commission of Wisconsin | Clean Grid Alliance | Senior Counsel | WI |
| Jeff Marshall | Goldenberg Scheider | Colonial Pipeline CoMpany | Senior Attorney | GA |



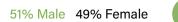


| Name | Leaving | Joining | Title | Location |
|------------------------|---|----------------------------------|---------------------------|----------|
| Celena Loeb | Centric Infrastructure Group | CVR Energy Inc | Counsel | TX |
| Rebecca Spence | Messner Reeves LLP | D E Shaw Renewable Investments | Counsel | СО |
| Nick Kohlmeyer | Trainor Fairbrook | Diode Ventures | Legal Counsel | CA |
| Katrina Bowers | Babst Collard | Diversified Energy Company | Associate General Counsel | WV |
| Hayes Finley | Womble Bond Dickinson | Duke Energy Corporation | Associate General Counsel | NC |
| Sarah Osgood | Allen Stahl + Kilbourne | Duke Energy Corporation | Counsel | NC |
| Nathan Haber | S.C. Department of Health & Environmental Control | Duke Energy Corporation | Associate General Counsel | TN |
| Charia Gowen-Takahashi | U.S District Court | Earthjustice | Associate Attorney | WC |
| Blerta Mileti | Benesch Law | Earthrise Energy | Real Estate Counsel | IL |
| Benjamin Webb | Cozza Law Group | Ebara Elliot Enery | Counsel | PA |
| Lucia Benabentos | New Fortress Energy | Enfinity Global | Deputy General Counsel | FL |
| Katie Verschelden | Pacific Western Bank | Ensign-Bickford Industries, Inc. | Assistant General Counsel | СО |
| Davin Hall | Waters Corporation | Entegris | Associate General Counsel | MA |
| Negin Demehry | R & A Holdings, LLC | EPC Power Corp | Associate General Counsel | CA |
| Jason Lewis | Dexterra Group | Epiroc | Director of Legal | ON |
| Dih-Lin Wong | Kirkland & Ellis | Equinor | Legal Counsel | NY |



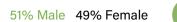


| Name | Leaving | Joining | Title | Location |
|-----------------|--------------------------------|------------------------------------|--------------------------------|----------|
| Jeremy Jonas | Factor | Execelsior Energy Capital | Fund Counsel | MN |
| Carlo Romero | Private Practice Law Firm | ExxonMobil | In-house Counsel | TX |
| Timothy McHugh | UGI Corporation | First Energy | Attorney | PA |
| Blake Hoonan | Carney Badley Spellman | First Mode | Legal Counsel | WC |
| Ashley Tse | Lewis Brisbois | Fortescue | Lead Counsel | TX |
| Ashna Pai | Redesign Health | GAF Energy | Commercial Counsel | NY |
| Dan Sommer | NJEDA | Gateway DevelopMent Commission | Associate General Counsel | NJ |
| Brian Cothroll | A.O. Smith Corporation | Generac | Deputy General Counsel | WI |
| Clinton Cole | Cole, LLC | Georgia Power Company | Senior Counsel - Environmental | GA |
| Lee Pardue | SABIC | Golden Pass LNG | Counsel | ТХ |
| Alex Kingsley | WayMo | Graco | Associate General Counsel | CA |
| Nana Amponsah | Infrastructure Ontario | Greater Toronto Airports Authroity | Senior Counsel | ON |
| Jing Tong | Surge Energy AMerica | Grid United | Senior Counsel | TX |
| Nora Graaff | SieMens Games Renewable Energy | Hitachi Energy | Lead Legal Counsel | FL |
| Sarah Fang | Siemens Energy | Hitachi Energy | Lead Lawyer | FL |
| Flavio A. Arana | Siemens Energy | Hitachi Energy | Legal Counsel | FL |





| Name | Leaving | Joining | Title | Location |
|--------------------|--------------------------------|---|--|----------|
| Andrew Bell | Jackson Kelly PLC | Hope Gas | Legal Counsel | WV |
| Ameera Janjua | Blake Cassels & Graydon | Infrastructure Ontario | Legal Counsel | ON |
| Ayo Ogor | City of Vaughan | Infrastructure Ontario | Senior Legal Counsel | ON |
| Emily Ng | Wilson Vukelich | Infrastructure Ontario | Senior Legal Counsel | ON |
| Madalina Sontrop | Arcadis | Infrastructure Ontario | Legal Counsel | ON |
| Afolabi Lucas | Cohen Highley | Infrastructure Ontario | Legal Counsel | ON |
| Stewart Simpson | LPTIC | Infrastructure Ontario | Senior Legal Counsel | ON |
| Stefan Andreev | Bold Legal | Intersect Power | Counsel - Project Finance and Strategic Transactions | СО |
| Janet Vickers | Lear and Lear, PLLC | Invenergy | Assistant General Counsel | IN |
| Sarah Loiselle | Latham & Watkins | IPI Partners | Associate Counsel | IL |
| Spencer McKee | Huma | JA Solar | Legal Counsel | AZ |
| Felipe San Agustin | PETRONAS | John Crane | Senior Legal Counsel | MX |
| Lee Archer | ENERGY AND ENVIRONMENT CABINET | Kentucky Energy and EnvironMent Cabinet | Assistant General Counsel | KY |
| A.C. Meyer | K&L Gates | Lawyers for Good GovernMent | Senior Clean Energy & Tax Attorney | WC |
| John McEntire | EDP Renewables | Lightsource bp | Senior Counsel | ТХ |
| Scott Castro | NextEra Energy Resources | LS Power | Senior Counsel | CA |





| Name | Leaving | Joining | Title | Location |
|-------------------|---|--|--------------------------------------|----------|
| Genevieve Trigg | Barclay DaMon | Madison Energy Infrastructure | Counsel | NY |
| Rory Mancill | Moore Control SysteM | MAN Energy Solutions | Commercial Contracts Attorney | TX |
| Morgan Hylton | Blue Ridge Power | MasTec | Corporate Counsel | NC |
| Thad Schurter | Infrastructure and Energy Alternatives, Inc. (IEA) | MasTec Clean Energy & Infrastructure | Assistant General Counsel | IN |
| Jack Price | McDerMott Will & EMery | Matrix Renewables | Associate Legal Counsel | NY |
| Patricia Allen | HarMoni Towers | Mercuria | Legal Counsel | AR |
| Bart Tomerlin | Pacific Northwest National Laboratory | Navarro - ATL | In-house Counsel | WC |
| Erin Murphy | Entergy | NextEra Energy Resources | Senior Attorney | FL |
| Ryelle Seymour | Solect Energy | NextEra Energy Resources | Principal Attorney | FL |
| Cristopher Farrar | Bradley Arant Boult Cummings | NextEra Energy Resources | Senior Counsel | TX |
| Wendell Lackey | GE | NextEra Energy Resources | Senior Counsel | СО |
| Jonathan Bonello | Bluegreen Vacations | NextEra Energy, Inc. | Principal Attorney | FL |
| Nicole Green | Next Street | NJ Transit | Deputy Chief Counsel | NJ |
| Michael Goetz | Oregon Citizens' Utility Board | NW Energy Coalition | Senior Policy and Regulatory Counsel | WC |
| Meg Wilson | California Governor's Office of EMergency Services | Office of Energy Infrastructure Safety | Attorney | CA |
| Amanda Sewell | Winston & Strawn | Onyx Renewable Partners | Senior Legal Counsel | NY |



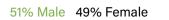


| Name | Leaving | Joining | Title | Location |
|-----------------------|---------------------------------|-------------------------------|---------------------------|----------|
| Areta Jez | Mintz | Ørsted | Senior Legal Counsel | NY |
| Clark Carruth | Winstead PLC | Оху | Senior Counsel | TX |
| Carina Ohara | Pacific Current | Pan Pacific Retail Management | Deputy General Counsel | Н |
| Shira Foulcard | Morae | Parker Wellbore | Counsel | TX |
| Samuel Denstedt | TC Energy | Pembina Pipeline Corporation | Legal Counsel | AB |
| Sophia George | Husch Blackwell | Phillips 66 | Legal Counsel | TX |
| Paige Allen | Adams Law Group LLC | PPL Corporation | Attorney | KY |
| Rachel Mulloy | LG&E and KU Energy LLC | PPL Corporation | Senior Counsel | KY |
| Ava Green | Bonneville Power Administration | Primergy Solar | Senior Counsel | WC |
| Alexander Rittershaus | Enel Green Power | Qcells USA | Managing Counsel | MA |
| Allison Jones | BakerHostetler | Quanta Services | Senior Counsel | TX |
| Megan Romano | Holland & Hart LLP | Recurrent Energy | Legal Counsel | ТХ |
| Emily Travis Howard | Locke Lord | Repsol | Senior Legal Counsel | TX |
| Joyce Yoon Kim | Cooley LLP | S2G Ventures | Counsel, Investments | IL |
| Sam King | Gibson Dunn | Sapphire Ventures | Associate General Counsel | TX |
| Kari Potts | Valmont Industries | Scoular | Associate General Counsel | NE |





| Name | Leaving | Joining | Title | Location |
|---------------------|---|-----------------------------------|--------------------------|----------|
| Culley Carson | Carson Law Firm | Siemens Energy | Senior Legal Counsel | NC |
| Jaclyn Brass | Stack & Associates, P.C. | Southern Environmental Law Center | Project Attorney | GA |
| Kyle Allen | Orica | Suncor | Senior Legal Counsel | СО |
| Ariana Shaffer | Tome | Sunrun | Senior Corporate Counsel | CA |
| Michael Hammann | Terracon | Tallgrass Energy | Senior Counsel | KS |
| AdebiMpe Ashogbon | Fang Associates | TC Energy | Legal Counsel | AB |
| Erin Bullard | Bissinger, Oshman, Williams & Strasburg | TC Energy | Legal Counsel | TX |
| Katherine Tallichet | Winstead PC | TC Energy | Legal Counsel | TX |
| Lisa George | Lisa George PLLC | The Energy Authority | Corporate Counsel | TX |
| Jonathan Dueck | Bennett Jones | Total Energy Services | Senior Legal Counsel | АВ |
| Joy RoMan | RWE | Trajectory Energy Partners | Legal Counsel | KS |
| Ashlee Smith | Alpine SuMMit Energy Partners | Uniper | Legal Counsel | MD |
| Michael Tydir | Jones Day | Valmet | Legal Counsel | GA |
| Benjamin Lowenthal | Hendrick Phillips Salzman & Siegel, PC | Vanderlande | Legal Counsel | GA |
| Matthew Joseph | RevJen Group | Vestas | Corporate Counsel | OR |
| Rafael Valdes | Technicolor Group | VSE Corporation | Senior Counsel | FL |





| Name | Leaving | Joining | Title | Location |
|----------------------|--|-----------------------------------|--|----------|
| Xavier Rubio | Osorio Internacional, P.A | Waga Energy | Contracts and Legal Manager | FL |
| Andy Nenstiel Rodini | U.S. Department of Energy (DOE) | Western Area Power Administration | Attorney Advisor | СО |
| Monah Gichuyia | WSP | Wood | Contracts Lead | АВ |
| Kate Iverson Reid | Renewable Energy Systems Americas Inc. | WSP | Senior Vice President, Advisory Services | СО |
| Jessie Lu | K&L Gates | Xcel Energy | Attorney | MN |
| Riley Conlin | Fredrikson & Byron | Xcel Energy | Attorney | MN |
| Ryan Servais | Solar Energy Industries Association | Xcel Energy | Principal Attorney | СО |
| Marc Coda | Evooqua Water Technologies | Xylem | Counsel | PA |



The Team



About Portfolio

One Search has some exciting internal developments to announce, as it expands its Portfolio team by hiring Isabella Clark and Dan Marvin as Principals. They will lead C-Suite and Board hiring for Portfolio companies across EMEA and the US respectively.

With the fundraising downturn experienced across the Infrastructure and Energy sectors over the past year, funds are increasingly focusing on enhancing the leadership quality of assets and portfolio companies. Despite fewer deals and longer hold periods, ensuring the right leadership team is in place for PE-backed businesses is more critical than ever. There has been a notable rise in demand for high-quality financial leaders to navigate the new macroeconomic environment, as well as for NED and Advisory positions to support leadership teams.

One Search's Portfolio team covers EMEA, North America, and APAC, bringing extensive experience in partnering with teams from pre-deal support and introductions to Advisors, management team assessment, through to full, team build-outs.

The core Portfolio team work alongside Jack Atkins who leads Portfolio and Investor hiring across the Middle East, and Andrea Hutchinson, with her years of specific expertise in Legal appointments, both for Funds and Portfolio companies.



Growing our Portfolio Team



Isabella ClarkPrincipal, Portfolio

Isabella is a Principal in the EMEA Portfolio practice. She helps premier PE and VC firms optimise the strategic hiring of top-tier leaders for their portfolio companies across Infrastructure, Energy Transition, Circular Economy, Transport & Logistics, Digital Infra, Agriculture and Social sectors.

Isabella has over ten years' experience in executive search and talent acquisition working at firms such as Heidrick & Struggles, Blackwood, and The Big Search, where she specialised in partnering with PE and VC clients and advising them on hiring leaders into their portfolio companies.

She joined One Search from Adyen, a leading global fintech company headquartered in Amsterdam, where she established and managed an internal executive search function assessing leadership teams and recruited senior executives and non-executives globally.



Dan MarvinPrincipal, Portfolio

Dan is a Principal in One Search's Portfolio practice and is based in the New York office, where he focuses on recruiting and leadership consulting across C-Suite and board recruiting. Previously Dan was a Principal at Odgers Berndtson, where he was a member of the Financial Services team, working with global asset management, hedge funds, private equity, wealth management, and insurance companies. His expertise ranges across industries from smaller private companies to larger publicly traded companies. Prior to executive search, Dan was an Associate on the REIT team at Ipreo, a Blackstone and Goldman Sachs subsidiary, where he advised management teams on broader trading themes in the public market, strategic investor relations initiatives, and capital market activities.

EMEA

NORTH AMERICA

GLOBAL LEGAL

MIDDLE EAST



Isabella ClarkPrincipal, Portfolio



Dan MarvinPrincipal, Portfolio



Andrea Hutchinson Principal, Legal



Jack Atkins Head of Middle East



Clare McKenna Senior Associate



Conor Meagher Senior Associate



Chinello Nwakwesi Consultant, Legal



Hera Khan Consultant, Middle East



Laura Carl
Senior Associate



DEI and our Young Women Into Finance program

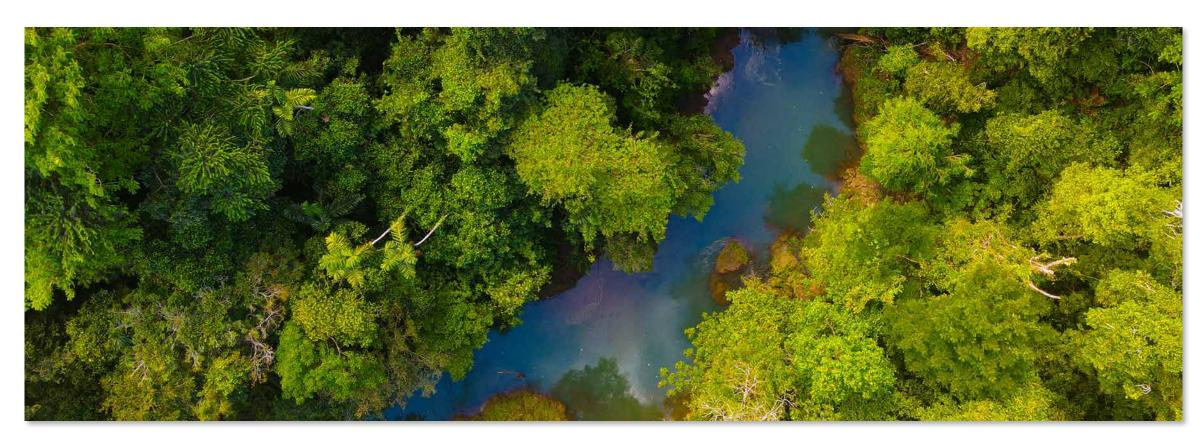


At One Search, DEI remains at the forefront of every search we deliver and a priority for each of the clients we partner with. We set ourselves ambitious targets around diversity hiring and continue to monitor the diversity metrics around the key platforms in our space.

Looking at gender alone, unsurprisingly, female candidates often hesitate when considering joining a team predominantly made up of men. Within Infrastructure Project Finance banking teams, males occupy 75% of leadership roles, and that statistic only worsens within the debt funds, where 87% of leaders are male. The gender gap is less pronounced at more junior levels, with men representing 61% of the workforce at the VP level and below in Project Finance banking roles, and 74% in debt funds. Attracting and retaining strong female candidates to teams that are male dominated continues to be a challenge. In our experience, these candidates often demonstrate enthusiasm for buy-side opportunities during initial discussions and subsequent interviews, but a considerable number opt out of the process when they realize the lack of female representation (especially in leadership positions) on those platforms. Conversely, when a team has strong and visible female leadership (as we recently saw with a Director hire being made into CIBC's Renewables Project Finance team in New York, lead by Ines Serrao), this can be the decisive factor in securing sought-after female talent.

As part of our ongoing commitment to promoting DEI within the Infrastructure and Energy Transition finance and investment sector, One Search is excited to announce the launch of our Young Women Into Finance (YWIF) scholarship program in the US. YWIF was founded in the UK in 2018 by our CEO, Dan McCarthy, as a not-for-profit to provide bright young women that come from socioeconomically disadvantaged backgrounds with a path into the financial sector. These students join a 4-year program during their freshman year of college, where we pair them with a mentor in the sector, sponsor their enrollment to complete CISI certifications, and match them with internships at leading banks and funds. Once they graduate from University, we then support them with their search for full-time jobs.

We currently have 170+ young women in our UK cohort and have just enrolled our first cohort of US students. We believe improving diversity representation within senior leadership starts at grass roots level. Our goal through YWIF is to encourage more bright young women, with diverse backgrounds and experiences, to enter and progress within the sector. Please reach out if you are interested in becoming a mentor or providing internship opportunities for these talented students.



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Hera Khan Consultant, Middle Established in 2006, One Search is a specialist search firm within the Infrastructure, Energy and Real Assets investment market. From our offices in London, New York and Abu Dhabi, we have built a reputation for placing top-caliber candidates into leading funds, banks and institutional investors.

We are a pioneer of Diversity & Inclusion in the Infrastructure investment world, our Partners having in 2018 founded the YWIF Scholarship Program - whose aim is for a 50/50 gender balance at the entry level and regularly sponsoring and speaking at events such as the Women in Infrastructure conference. Our scholarship program this year presented 100 young women from disadvantaged backgrounds with a pathway to a career in Infrastructure investment, and in 2023 we have seen the first products of this program starting work amongst our client base.

Every engagement for us is unique and tailored to your requirements. We operate as one global team with committed local presence, and our clients benefit from the deep, specialist sectoral and functional expertise that we bring to every assignment.

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